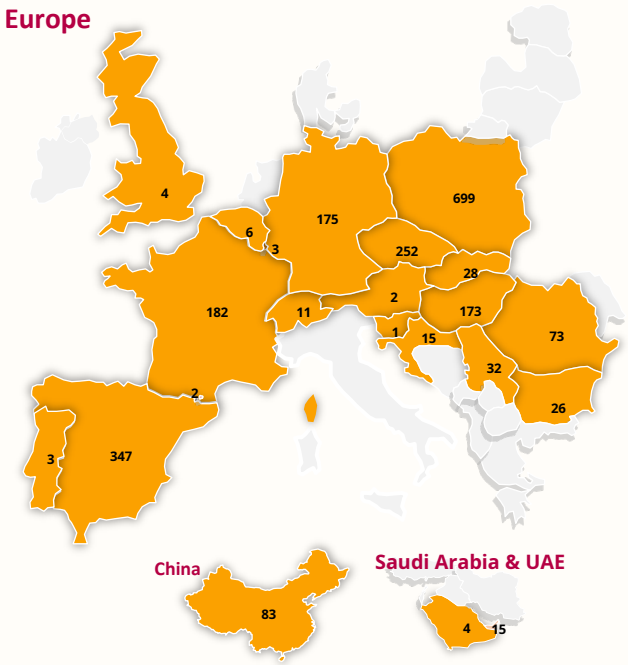
FACT SHEET



AmRest Holdings SE (ticker: EAT) is one of the leading publicly listed European restaurant operators, present in 22 countries of Europe and Asia. Our story began in Wroclaw, Poland with the opening of first Pizza Hut restaurant. Currently we operate 2,136 restaurants in four main categories of the industry: Quick Service, Fast Casual, Casual Dining and Coffee. Since 1993 we have been building a portfolio of highly worldwide recognized brands such as KFC, Pizza Hut, Burger King and Starbucks based on solid franchises and partnerships as well as unique proprietary brands - La Tagliatella, Blue Frog, Bacoa and Sushi Shop (developed as both Company operated restaurants and franchised stores).

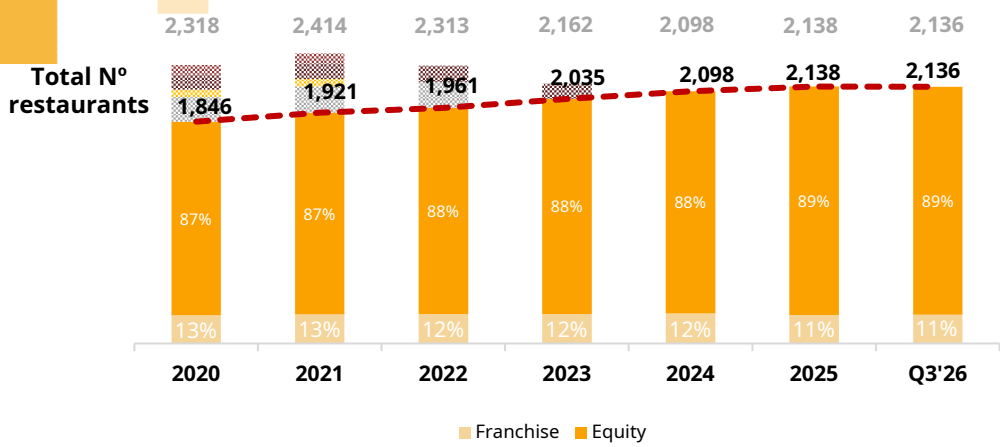
2,136 restaurants across 22 countries



30 millions clients every month are served by more than 44,000 employees

- Quick service restaurants — KFC, Burger King
- Fast casual restaurants — Pizza Hut, SushiShop, Bacoa
- Casual dining restaurants — La Tagliatella, blue frog bar & grill
- Coffee — Starbucks

Proprietary brands



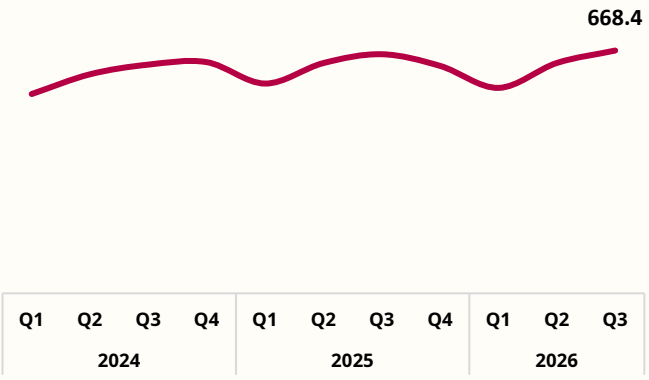
Non-performing businesses /strategic adjustments:

- PH Russia (59 restaurants, May 2022)
- PH Germany (86 restaurants, December 2022)
- PH France (121 restaurants, October 2024)

Sell of:

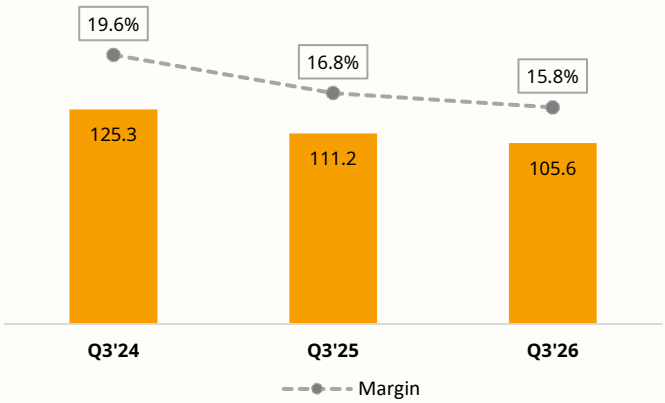
- KFC Russia restaurants (213 restaurants, May 2023)

Quarterly revenue evolution (EURm)

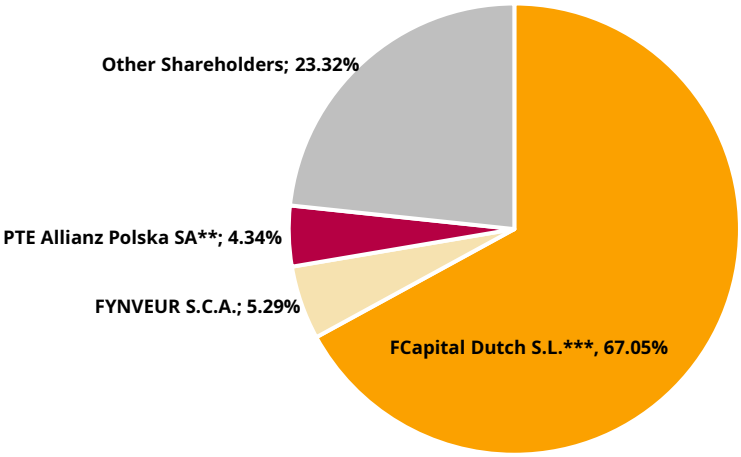


*Data excluding Russia and SCM.

EBITDA [EURm] & EBITDA Margin



Shareholder structure



Listing details

Listing venues:	Warsaw (since 2005) Madrid (since 2018)
ISIN:	ES0105375002
Ticker code	EAT
Shares issued:	219 554 183
Market Capitalization*	495.1 mEUR

*Last update as of 30 September 2026

**Artal International, S.C.A. transferred its entire stake in AmRest Holdings, SE (5.289%) to its wholly-owned subsidiary FYNVEUR, S.C.A.

*** FCapital Dutch S.L. is the subsidiary of Finaccess Capital, S.A. de C.V. Grupo Finaccess SAPI de CV is the direct majority shareholder of Finaccess Capital, S.A. de C.V. and a subsidiary of Grupo Far-Luca, S.A. de C.V. The direct majority shareholder of Grupo Far-Luca, S.A. de C.V., Mr. Carlos Fernández González, is a honorary chairman of AmRest (non-Board member)

**** On February 2, 2026, Nationale-Nederlanden Powszechne Towarzystwo Emerytalne S.A. reduced its share of voting rights in AmRest Holding SE to below 3% (2.998%) following the disposal of 4m shares.

Key Management



José Parés Gutiérrez
Chairman of the Board of Directors
(Executive Director)

Remaining proprietary members of the Board: Luis Miguel Álvarez Pérez (Vice-Chairman of the Board), Begoña Orgambide García. Independent members of the Board: Romana Sadurska, Pablo Castilla Reparaz, Mónica Cueva Díaz, Emilio Fullaondo Botella.



Luis Comas
CEO

Remaining key Management team members: Eduardo Zamarripa (CFO), Daniel del Río Benitez (Chief Operations Officer), Ismael Sanchez Moreno (Chief People Officer), Petr Adamec (Chief Marketing Officer), Mauricio Gárate Meza (General Counsel), Robert Żuk (Chief Information Officer), Ramanurup Sen (Food Service President).

Vision and strategy

Our business model is based on a great leadership team that builds scalable and sustainable brands. We believe that a strong portfolio of multi-brand restaurant operations, franchise network, a well-integrated supply system, and innovative digital and delivery solutions will create sustained value for all our stakeholders and provide long term sustainable growth.

Become the **European leader**
who **inspires** the global
restaurant industry

Responsibility
Trust
Prudence
Loyalty
Fairness

This Fact sheet presents data updated as of 30 September, 2026.

***IR contact**: investorrelations@amrest.eu*