Resolution No. 11 of the Annual General Meeting of AmRest Holdings SE (the "Company") of Wrocław, Poland of 10 June 2011 on amending the Company's Statute

Acting under Art. 430 § 1 of the Code of Commercial Companies with regards to art. 9 and art. 53 of the Council Regulation (EC) No. 2157/2001 of 8th October 2001 on the Statute for European Company (SE), it is resolved as follows:

- § 4(1) of the Statute shall read as follows:

"The Management Board of the Company shall be authorized to carry out, during a period ending no later than by 1 December 2014, one or more increases in the share capital, by a total amount no greater than EUR 16 000 (sixteen thousand euro) – the authorized share capital."

This Resolution shall come into effect as of 1 December 2011, conditional on its entry in the Register by the Register Court.

Resolution No. 12 of the Annual General Meeting of AmRest Holdings SE (the "Company") of Wrocław, Poland of 10 June 2011 on amending the Company's Statute

Acting under Art. 430 § 1 of the Code of Commercial Companies with regards to art. 9 and art. 53 of the Council Regulation (EC) No. 2157/2001 of 8th October 2001 on the Statute for European Company (SE), it is resolved as follows:

- § 4(3) of the Statute shall read as follows:

"The increase of share capital within the boundaries of authorized capital shall be carried only for the purposes of the exercise of stock options granted under incentive management stock option plans to employees, including members of the Management Board of the Company or its subsidiaries, approved by the General Meeting or the Supervisory Board. Resolutions of the Management Board on the setting of issue price, or issuing the shares in exchange for contribution in kind do not require the consent of the Supervisory Board."

This Resolution shall come into effect on the day of its entry in the Register by the Register Court.

Resolution No. 13 of the Annual General Meeting of AmRest Holdings SE (the "Company") of Wrocław, Poland of 10 June 2011 on amending the Company's Statute

Acting under Art. 430 § 1 of the Code of Commercial Companies with regards to art. 9 and art. 53 of the Council Regulation (EC) No. 2157/2001 of 8th October 2001 on the Statute for European Company (SE), it is resolved as follows:

- § 4(4) of the Statute shall read as follows:

"Within the boundaries of the authorised share capital, the Management Board shall be authorised to deprive, whether in full or in part, of the pre-emptive right to shares upon the consent of the Supervisory Board. The consent referred to in the first sentence shall be given in a resolution adopted by a majority of four fifths of the votes of the Supervisory Board members."

This Resolution shall come into effect on the day of its entry in the Register by the Register Court.