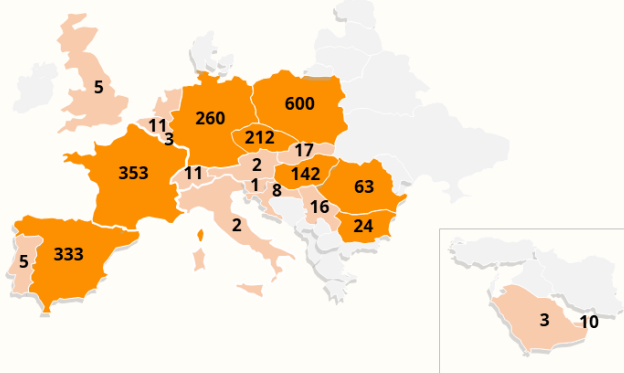


AmRest Holdings SE (ticker: EAT) is one of the leading publicly listed European restaurant operators, present in 25 countries of Europe and Asia. Our story began in Wrocław, Poland with the opening of first Pizza Hut restaurant. Currently we operate 2 436 restaurants in five main categories of the industry: Quick Service, Fast Casual, Casual Dining, Coffee and Virtual brands. Since 1993 we have been building a portfolio of well recognized, power brands such as KFC, Pizza Hut, Burger King and Starbucks based on solid franchise and partnerships as well as unique proprietary brands - La Tagliatella, Blue Frog, Bacoa and Sushi Shop (developed as both Company operated restaurants and franchised stores). The virtual brands, whose offer is available only online, are represented by Food About Concept.

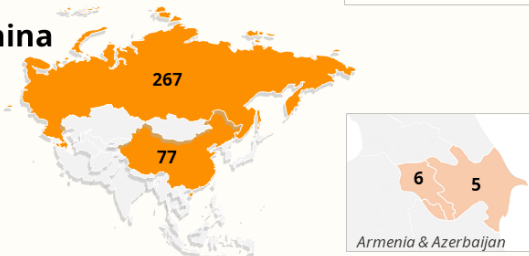


2 436 restaurants across 25 countries

Europe + ME



Russia + China



30 millions clients every month are served by +48 500 employees

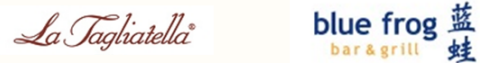
Quick service restaurants (franchisee business)



Fast casual restaurants (own brands, master franchisor and franchisee business)



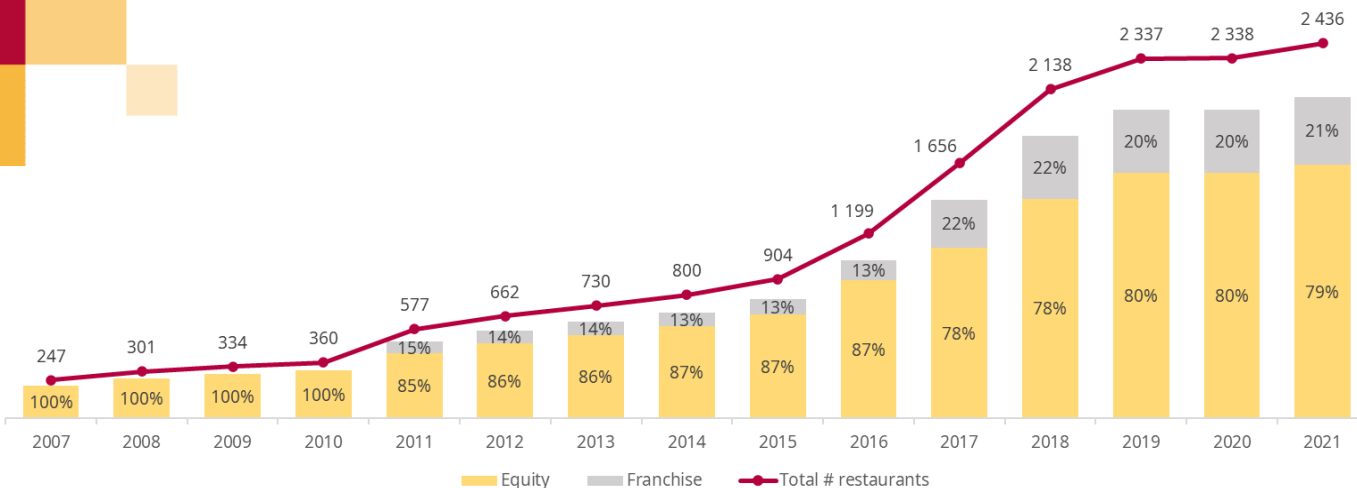
Casual dining restaurants (own brands)



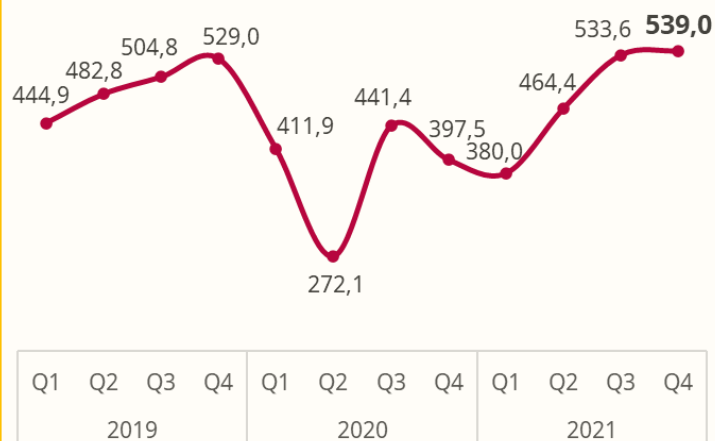
Coffee category (franchisee business)



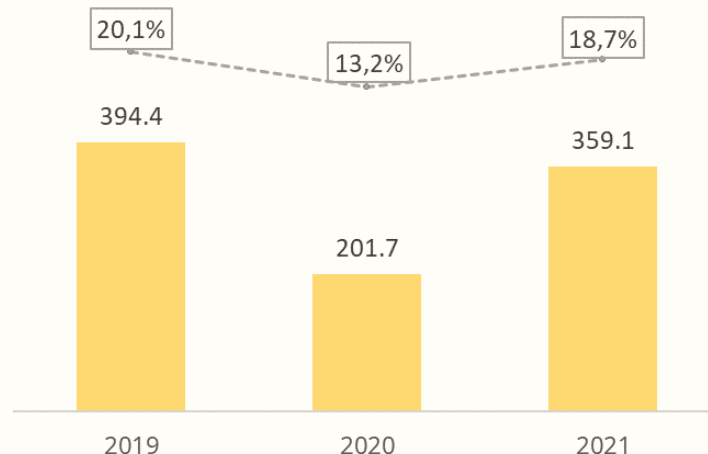
Virtual brands (Food About Concept)



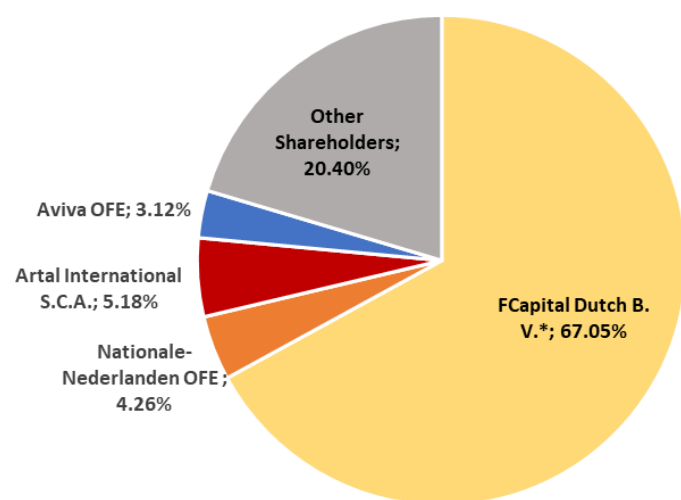
Quarterly Revenues evolution



EBITDA [EURm] & EBITDA Margin



Shareholder structure



Listing details

| | |
|------------------------------|--|
| Listing venues: | Warsaw (since 2005) Madrid (since 2018) |
| ISIN: | ES0105375002 |
| Ticker code | EAT |
| Shares issued: | 219 554 183 |
| Market Capitalization | 1 317 mEUR |

* FCapital Dutch B. V. is the sole shareholder of FCapital Lux (holding directly 56 509 547 AmRest shares) and the subsidiary of Finaccess Capital, S.A. de C.V. Grupo Finaccess SAPI de CV is the direct majority shareholder of Finaccess Capital, S.A. de C.V. and a subsidiary of Grupo Far-Luca, S.A. de C.V. The direct majority shareholder of Grupo Far-Luca, S.A. de C.V., Mr. Carlos Fernández González, is a member of AmRest's Board of Directors

Key Management



José Parés Gutiérrez

Chairman of the Board of Directors
(Executive Director)
Appointed October 2017

Remaining proprietary members of the Board: Luis Miguel Álvarez Pérez (Vice-Chairman of the Board), Carlos Fernández González.
Independent members of the Board: Romana Sadurska, Pablo Castilla Reparaz, Mónica Cueva Díaz, Emilio Fullaondo Botella.



Luis Comas

CEO
Appointed July 2021

Remaining key Management team members: Eduardo Zamarripa (CFO), Daniel del Río Benitez (Chief Operations Officer), Ismael Sanchez Moreno (Chief People Officer), Santiago Gallo (Chief Marketing Officer), Mauricio Gárate Meza (General Counsel), Robert Žuk (Chief Information Officer), Ramanurup Sen (Food Service President).

Vision and strategy

Our business model is based on a great leadership team that builds scalable and sustainable brands. We believe that a strong portfolio of multi-brand restaurant operations, franchise network, a well-integrated supply system, and innovative digital and delivery solutions will create sustained value for all our stakeholders and provide long term sustainable growth.

Become the European leader
who inspires the global
restaurant industry

