TRANSFER PROPOSAL

AmRest Holdings SE, a *Societas Europaea* registered under the laws of Poland with its registered office in Wrocław, registered at the register of entrepreneurs maintained by the District Court for Wrocław-Fabryczna in Wrocław, VI Commercial Division of the National Court Register under number KRS 0000320252 ("**AmRest**" or "**Company**") made this Transfer Proposal on 28 July 2017 pursuant to Article 8(2) of Council Regulation (EC) No. 2157/2001 of 8 October 2001 on the Statute for a European Company (the "**SE Regulation**").

1. Proposed transfer of registered office

It is proposed that the Company transfers its registered office from Poland to Spain (the "**Transfer**"). The Transfer will be implemented in accordance with Article 8 of the SE Regulation and Article 48-52 of the law of 4 March 2005 on European economic interest grouping and European company (the "**Law on SE**").

2. Company name, new registered office and statutes of AmRest

- 2.1. Following the Transfer, the Company's name will be AmRest Holdings S.E. This name has already been reserved in the relevant Commercial Registry in Spain.
- 2.2. The Company's registered office following the Transfer will be Pozuelo de Alarcón, Madrid, Spain.
- 2.3. It is proposed that the Company adopts new statute (the "**New Statute**") to replace the current statute of the Company with effect from the Transfer becoming effective. The adoption of the proposed New Statute is required to reflect the Company's new registered office and to meet the relevant requirements of Spanish law which will apply to the Company following the Transfer. As an European Company, the Company and its statute will also continue to be subject to the SE Regulation.
- 2.4. A copy of the New Statute are attached in the Annex to this Transfer Proposal.

3. Implications of the Transfer for employees

The Company has no employees. Employees within the Company's group will not be affected as a result of the Transfer.

4. Proposed timetable for the Transfer

- 4.1. The Management Board proposes that the Transfer be approved, in accordance with Articles 8(6) of the SE Regulation, and that the New Statute be adopted with effect from the Transfer becoming effective, at the extraordinary general meeting of the Company (the "Extraordinary General Meeting"). It is currently expected that the Extraordinary General Meeting will be held on 5 October 2017, two months after the publication of the Transfer Proposal. A notice of the Extraordinary General Meeting will be published by the Company in a current report.
- 4.2. The Management Board has prepared a report in respect of the Transfer pursuant to Article 8(3) of the SE Regulation explaining and justifying the legal and economic aspects of the Transfer and explaining the implications of the Transfer for shareholders, creditors and employees (the "**Transfer Report**"). Shareholders and creditors of the Company are entitled to examine this Transfer Proposal and the Transfer Report at the Company's registered office in Wrocław, Plac Grunwaldzki 25-27, 50-365 Wrocław, at least one month before the Extraordinary General Meeting and, on request, to obtain copies of these documents.
- 4.3. If the Transfer is approved by the requisite majority of votes at the Extraordinary general meeting, being at least 75% of the votes cast, the Company will proceed to comply with the requirements under the SE Regulation and the Law on SE to implement the Transfer, including issuance by the registry court a certificate attesting to the completion of the acts and formalities

to be accomplished before the transfer (the "**Transfer Certificate**"). It is anticipated that, subject to shareholder approval and the satisfaction of the other conditions and requirements under the SE Regulation and the Law on SE, the Transfer will complete in the beginning of February of 2018.

4.4. The timetable setting out the indicative dates and times for the Transfer is set out in Schedule 1 to this Transfer Proposal.

5. Protection of Shareholders

- 5.1. The proposed Transfer is subject to shareholder approval, requiring the requisite majority of votes at the Extraordinary General Meeting, being not less than 75 per cent. of the votes cast (the "**Resolution**").
- 5.2. In accordance with Article 8(4) of the SE Regulation, shareholders will be entitled, at least one month before the Extraordinary General Meeting, to examine this Transfer Proposal and the Transfer Report at the registered address of the Company: Plac Grunwaldzki 25-27, 50-365 Wrocław, and, on request, to obtain free of charge copies of these documents.
- 5.3. The Resolution will be published by the Company in a current report immediately after the Extraordinary General Meeting as well as in *Monitor Sądowy i Gospodarczy*.
- 5.4. The shareholders who will vote against the Resolution may request their shares to be boughtout. The request must be made in writing with the original certificate of deposit valid two months from the date of the request enclosed thereto. The request must include contact details and be delivered within 10 days from the date of the Resolution to the Company registered office in Wrocław, Plac Grunwaldzki 25-27, 50-365 Wrocław. Requests that do not meet the above requirements or received by the Company after indicated deadline will not be taken into consideration.
- 5.5. The buy-out will be made at the average market price during 3-month period before the date of the Resolution. The price will be published by the Company in a national daily "*Parkiet*" in 14 days from its determination. The Company will also publish a current report with information on a number of shares presented for a buy-out and the buy-out price.
- 5.6. The shares might be bought-out by other shareholders or general investors, the terms of allocation will be decided by the Management Board and if more than 10% of total number of shares in the Company is subject to buy-out also approved by the Supervisory Board. An entity interested in buy-out must deliver to the Company a written subscription request indicating a number of shares it is willing to acquire and transfer the purchase price to the Company's account No: IBAN PL 90 1240 1082 1111 0010 2158 7857 within 3 weeks from the publication of the price. The price must be paid by the Company to the shareholders within next 14 calendar days.
- 5.7. The shares may be bought-out by the Company itself, yet their nominal value together with the treasury shares already held by the Company, its subsidiaries or other persons acting on their behalf cannot exceed 25% of the total value of the share capital. The Law on SE requires the Company to pay for shares bought-out by it within the three weeks from the publication of the price.
- 5.8. The buy-out will be made with the intermediation of the Company. The Company will contact each shareholder requesting buy-out in accordance with contact details provided in the request and agree on the date and other details of entry into the sale agreement and transfer of shares.
- 5.9. Shareholders who voted against the Resolution and made objection as well as shareholders that without any valid reason were not allowed to participate in the Ordinary Shareholders Meeting may challenge the Resolution (as being contrary to the law or in contravention with the statute or good practices and harming the interest of the Company or being aimed at harming the shareholder) within a month from publication of the Resolution in *Monitor Sądowy i Gospodarczy*. If the Resolution is challenged the National Court Register may (but is not

obliged to) issue the Transfer Certificate only if it is substantiated that the challenge is manifestly unfounded. Otherwise, the court may deny the certificate or suspend the proceeding.

6. Protection of creditors

In order to protect the interests of its creditors:

- 6.1. the Company will submit a copy of this Transfer Proposal to the National Court Register. The National Court Register will disclose information on filing the Transfer Proposal in the register of entrepreneurs. The Transfer Proposal will be published in *Monitor Sądowy i Gospodarczy*. It will be also available on the Company's website;
- 6.2. in accordance with Article 8(4) of the SE Regulation, creditors of the Company will be entitled to examine this Transfer Proposal and the Transfer Report at the registered address of the Company, Plac Grunwaldzki 25-27, 50-365 Wrocław, and, on request, to obtain copies of this Transfer Proposal and the Transfer Report, at least one month before the Extraordinary General Meeting; and
- 6.3. creditors of the Company, whose claims existed before the publication of the Resolution may, within a month from publication of the Resolution in *Monitor Sądowy i Gospodarczy*, request to have their claims secured or satisfied, if they submit these claims within that deadline and substantiate that satisfaction of their claims is threatened by the Transfer.

7. Transfer

- 7.1. Pursuant to Article 8(10) of the SE Regulation, the Transfer shall take effect on the date on which the Company is registered by the relevant Commercial Registry ("**Registro Mercantil**") in Spain as a Spanish-registered Societas Europaea, which registration is currently anticipated to take place at the begining of February of 2018. Following such registration, the Registro Mercantil will notify the National Court Register to remove the Company from the register maintained by the National Court Register. Additionally, notice of the new registration, and deletion of the old registration, shall be published for information purposes in *Monitor Sądowy i Gospodarczy* in Poland and in *Boletin Oficial del Registro Mercantil* in Spain.
- 7.2. Shareholders should note that, notwithstanding the passing of the Resolution, there can be no guarantee that the Transfer will be completed if all conditions have not been met.

28 July 2017

AmRest

SCHEDULE 1 TO THE TRANSFER PROPOSAL

Expected Timetable of Proposed Transfer

Transfer Proposal filed with the National Court Register	28 July 2017
Publication of Transfer Proposal and Transfer Report on the Company's website	28 July 2017
Transfer Proposal published in Monitor Sądowy i Gospodarczy	4 August 2017
Notice of the Extraordinary General Meeting of the Company published by the Company in a current report	5 September 2017
Transfer Proposal and Transfer Report made available for inspection by shareholders and creditors at the Company's registered office	5 September 2017
Extraordinary General Meeting	5 October 2017 (two months after publication of the Transfer Proposal in <i>Monitor Sądowy i</i> <i>Gospodarczy</i>)
Filing of an application for publication of the Resolution to <i>Monitor</i> Sądowy i Gospodarczy	As soon as possible following the GM
The Resolution published in Monitor Sądowy i Gospodarczy	up to 5 days from the filing for publication
The deadline for the shareholders who want request to have their shares bought-out	15 October 2017
The deadline for challenging the Resolution and for creditors to requests to have their claims secured or satisfied	13 November 2017
The ultimate deadline for completion of the buy-out	30 November 2017
Filing the application to National Court Register for issuance of the Transfer Certificate	1 December 2017
Transfer Certificate expected to be issued by National Court Register	by 15 January 2018
Filing application for registration to Registro Mercantil	by 19 January 2018
Transfer expected to become effective	by 8 February 2018

All times and dates are indicative estimations only based on current expectations of the Company and are subject to change, which will depend on, amongst other things, shareholder approval of the Transfer and satisfaction of the other conditions and requirements under the SE Regulation and the Law on SE, in particular the buy-out request. Any material change to the indicative times and dates relating to the Transfer in this expected timetable will be notified to shareholders in a current report and be available on the Company's website.

ANNEX TO THE TRANSFER PROPOSAL

AmRest New Statute

STATUTE OF AMREST HOLDINGS, S.E.

TABLE OF CONTENTS

TITLE I - C	COMPANY AND SHARE CAPITAL	. 8
CHAPTER	I. GENERAL PROVISIONS	. 8
Article 1	Corporate name and applicable rules	. 8
Article 2	Corporate purpose	. 8
Article 3	Registered office	. 9
Article 4	Term of the Company	. 9
CHAPTER	II. SHARE CAPITAL	. 9
Article 5	Share capital	. 9
Article 6	Share representation	. 9
Article 7	Share transfer	. 9
CHAPTER	III. SHARE CAPITAL INCREASE AND DECREASE	10
Article 8	Share capital increase	10
Article 9	Authorised capital	10
Article 10	Preferential subscription rights and exclusion thereof	10
Article 11	Share capital reduction	10
CHAPTER	IV. ISSUE OF BONDS AND OTHER SECURITIES	10
Article 12	Issue of bonds and other securities	10
TITLE II –	THE COMPANY'S CORPORATE GOVERNANCE	11
CHAPTER	I. THE GENERAL SHAREHOLDERS' MEETING	11
Article 13	General Shareholders' Meeting	11
Article 14	Powers of the General Shareholders' Meeting	11
Article 15	Types of General Shareholders' Meetings	12
Article 16	Call of the General Shareholders' Meeting	12
Article 17	Right to attend and vote	13
Article 18	Representation in the General Shareholders' Meeting	14
Article 19	Constitution of the General Shareholders' Meeting	14

Article 20	Passing of resolutions by the General Shareholders' Meeting	. 14
Article 21	Right to information	. 14
CHAPTER	II. THE BOARD OF DIRECTORS	. 15
Article 22	Structure of the Board of Directors	. 15
Article 23	Powers of administration and supervision	. 15
Article 24	Powers of representation	. 15
Article 25	Term of office, vacancies and termination	. 16
Article 26	Board meetings	. 16
Article 27	Procedure for meetings	. 17
Article 28	Directors' remuneration	. 17
Article 29	Directors' remuneration policy	. 17
Article 30	Committees of the Board of Directors	. 18
TITLE III	- ANNUAL CORPORATE GOVERNANCE REPORT AND CORP	PORATE
	– ANNUAL CORPORATE GOVERNANCE REPORT AND CORP 3SITE	
WEI		. 18
WEI Article 31	BSITE	. 18 . 18
WEH Article 31 Article 32	Annual corporate governance report	. 18 . 18 . 18
WEH Article 31 Article 32 TITLE IV -	BSITE Annual corporate governance report Website	. 18 . 18 . 18 . 19
WEH Article 31 Article 32 TITLE IV - Article 33	Annual corporate governance report Website ANNUAL ACCOUNTS	. 18 . 18 . 18 . 19 . 19
WEH Article 31 Article 32 TITLE IV - Article 33 Article 34	3SITE Annual corporate governance report. Website. ANNUAL ACCOUNTS Financial Year	. 18 . 18 . 18 . 19 . 19 . 19
WEH Article 31 Article 32 TITLE IV - Article 33 Article 34 Article 35	Annual corporate governance report Website ANNUAL ACCOUNTS Financial Year Preparation of the annual accounts and distribution of profits	. 18 . 18 . 18 . 19 . 19 . 19 . 19
WEH Article 31 Article 32 TITLE IV - Article 33 Article 34 Article 35 Article 36	Annual corporate governance report Website ANNUAL ACCOUNTS Financial Year Preparation of the annual accounts and distribution of profits Verification of the annual accounts	. 18 . 18 . 18 . 19 . 19 . 19 . 19 . 19
WEH Article 31 Article 32 TITLE IV - Article 33 Article 34 Article 35 Article 36 Article 37	Annual corporate governance report Website ANNUAL ACCOUNTS Financial Year Preparation of the annual accounts and distribution of profits Verification of the annual accounts Approval of the annual accounts	. 18 . 18 . 18 . 19 . 19 . 19 . 19 . 19 . 19
WEH Article 31 Article 32 TITLE IV - Article 33 Article 34 Article 35 Article 36 Article 37 TITLE V –	Annual corporate governance report Website ANNUAL ACCOUNTS Financial Year Preparation of the annual accounts and distribution of profits Verification of the annual accounts Approval of the annual accounts Deposit of the annual accounts	 . 18 . 18 . 18 . 19 . 20

Chapter I. General provisions

Article 1.- Corporate name and applicable rules

- 1. The Company will be called AMREST HOLDINGS, S.E.
- 2. The Company is a European company (SE) and, therefore, shall be governed by: the provisions of Council Regulation (EC) 2157/2001 of 8 October 2001; the applicable legislation relating to limited liability companies ("*sociedades de capital*"); other applicable laws and regulations; and its internal regulations.
- 3. The Company's internal regulations are made up of: its Statute; the Regulations of the General Shareholders' Meeting; the Regulations of the Board of Directors, and other internal corporate governance rules approved by the Company's competent decision-making bodies.

Article 2.- Corporate purpose

- 1. The corporate purpose of the Company is to carry out the following activities, both in Spain and abroad:
 - (a) Manage and operate restaurants, distribute, market and sell food products and any other products for human consumption.
 - (b) Assign rights to exploit the Company's goods and services to third parties so they can market and sell its products under a franchise contract or a master franchise contract.
 - (c) Purchase and sell, including import, export, transport, deposit, store and supply, all kinds of products and raw materials, not only for the Company and investee companies but also for third parties.
 - (d) Design and carry out advertising and sales promotion campaigns, on its own account or by third parties.
 - (e) Provide technical, commercial and consultancy services, including mediation between manufacturers and suppliers and centralised collection and payments, in the areas of accounting, legal, technical, financial, labour, tax and human resources, to companies forming part of its group.
 - (f) Own, license, operate, manage, develop, administrate, hold and protect intellectual and industrial property rights and the assets underlying such rights.
 - (g) Execute transactions involving financial derivative instruments relating to exchange rates, interest rates, securities or any other underlying asset, whether financial or otherwise, as well as financial transactions granting credit to, or assuming indebtedness with, companies belonging to its group, on behalf of which the Company may also grant the necessary guarantees and security.
 - (h) Research, design, develop, produce, operate and assign programs and, in general, computer, electronic and telecommunication products.
 - (i) Subscribe, secondary acquisitions, hold, use, manage and dispose of securities and shares in other companies, except those whose business is subject to special legislation.
 - (j) Purchase, acquire, transfer, lease or rent, whether as a tenant or a landlord, and actively or passively enjoy any ownership of, urban and rural properties of all kinds, including plots and buildings.

- 2. The Company may perform the activities covered by the corporate purpose, either in Spain or abroad, directly or indirectly, by means of ownership rights in companies with an equivalent or similar purpose, or by any other legally permitted means. Consequently, the managing and administering of securities representing the equity of companies, whether or not resident in Spain, through the corresponding organisation of material and human resources, form part of the corporate purpose.
- 3. In any case, the corporate purpose does not include any activities for which the law imposes special requirements in order to be exercised, which are not met by the Company.

Article 3.- Registered office

- 1. The Company's registered office is established at calle Enrique Granados, 6, 28224, Pozuelo de Alarcón, Madrid.
- 2. The registered office can be moved to any other place within Spain further to a resolution adopted by the Board of Directors. In order to be transferred abroad, the General Shareholders' Meeting must agree to the transfer by means of a resolution.
- 3. The Board of Directors of the Company can agree to create, eliminate or transfer branches, representatives, agencies, delegations, offices, and other dependencies, in Spain or abroad, as it deems appropriate.

Article 4.- Term of the Company

The Company will be incorporated for an indefinite term.

Chapter II. Share capital

Article 5.- Share capital

- 1. The share capital amounts to TWO HUNDRED AND TWELVE THOUSAND ONE HUNDRED AND THIRTY EIGHT EUROS AND NINETY THREE CENTS (EUR 212,138.93) and is fully subscribed and paid up.
- 2. The share capital consists of TWENTY ONE MILLION TWO HUNDRED AND THIRTEEN THOUSAND EIGHT HUNDRED NINETY THREE (21,213,893) shares, with a face value of one euro cent (EUR 0.01), belonging to the same class and series.

Article 6.- Share representation

- **1.** The shares are represented by book entries.
- 2. The Company will recognise the people, whose name appears in the entries of the Company's shareholders register, as legitimate shareholders.
- 3. Should the person or entity appearing as legalised in the entries of the Company's shareholders register hold the legalisation in virtue of their position as fiduciary or another similar position of responsibility, the Company will be able to require them to reveal the identity of the beneficial share owners, as well as the applicable transfers and encumbrances on the shares.
- 4. The securities market regulations govern the creation and transfer of shares represented by the shareholders register, as well as the standing to exercise rights attached to the shares and other matters relating to securities.

Article 7.- Share transfer

The shares and all economic rights derived from them, including rights of preferential subscription and cost-free allocation, may be freely transferred by all legal means.

Chapter III. Share capital increase and decrease

Article 8.- Share capital increase

- 1. The share capital may be increased by means of a resolution adopted by the General Shareholders' Meeting, according to the provisions established in the law and in this Statute.
- 2. Unless otherwise expressly foreseen in the resolution, if the share capital is not fully subscribed within the established term, it will be increased by the value of the subscriptions made.

Article 9.- Authorised capital

- 1. The General Shareholders' Meeting may delegate the Board of Directors the power to approve the capital increase to a determined amount, on one or more occasions, at the times and in the amounts that it so decides and within the limits established by law. This delegation can include the power to exclude preferential subscription rights.
- 2. The General Shareholders' Meeting may likewise delegate the Board of Directors the power to determine the date when the adopted agreement to increase capital, will be carried out and to determine any conditions not previously determined by the General Shareholders' Meeting.

Article 10.- Preferential subscription rights and exclusion thereof

- 1. In share capital increases with the issue of new shares, whether ordinary or preferred, charged against cash contributions, the Company's existing shareholders may exercise the right to subscribe a number of shares proportional to the par value of the shares that they hold at the time, where permitted to do so by law and within the period allowed by the Board of Directors.
- 2. The shareholders at the General Shareholders' Meeting, or where applicable the Board of Directors, may, if required by the corporate interest, exclude preferential subscription rights, totally or partially, in the cases and under the conditions as are provided by law.
- 3. Preferential subscription rights will not apply to share capital increase by means of non-cash contributions or caused by the conversion of bonds into shares, the offsetting of credits or the exchange of shares as a result of the absorption of another company, part of its split-off assets, or its takeover.

Article 11.- Share capital reduction

In accordance with the procedures provided by law, share capital may be reduced by: lowering the par value of shares, redeeming them, or pooling them for exchange. In all such cases, the purpose may be to refund contributions, waive unpaid subscriptions, create or increase reserves, re-establish the balance between the share capital and the Company equity diminished by losses, or several such purposes simultaneously.

Chapter IV. Issue of bonds and other securities

Article 12.- Issue of bonds and other securities

- 1. The Company may issue simple, convertible or exchangeable bonds in compliance with all legally established terms and limits.
- 2. The Board of Directors has the power to agree upon the issue and the admission to trading of the bonds and the granting of guarantees for the issue of bonds.
- 3. Notwithstanding paragraph 2 above, the General Shareholders' Meeting has the power to agree upon the issue of convertible bonds or profit sharing bonds. In such a case, the General Shareholders' Meeting may authorise the Board of Directors to issue the bonds including, potentially, the power to exclude preferential subscription rights held by the Company's shareholders.

- 4. The Company may (i) issue promissory notes, preferential shares, warrants, non-convertible securities or other similar securities in any of the forms foreseen by law; and (ii) guarantee the issues of securities made by its subsidiaries.
- 5. The General Shareholders' Meeting may entrust the Board of Directors with the power of issuing those securities and may authorise it to determine the moment when the agreed issue should be launched, including any other conditions not foreseen in the resolution of the General Shareholders' Meeting, as provided by law.

TITLE II – THE COMPANY'S CORPORATE GOVERNANCE

Chapter I. The General Shareholders' Meeting

Article 13.- General Shareholders' Meeting

- 1. The General Shareholders' Meeting is the supreme body of the Company and its resolutions are binding on all shareholders, including those absent, dissenting, abstaining and those with no right to vote, notwithstanding the rights and actions that may correspond to them.
- 2. The shareholders convened in the General Shareholders' Meeting shall decide on the matters attributed to it by law, by majority vote.
- 3. The General Shareholders' Meeting will be governed by the provisions of the law, this Statute and its own regulations.

Article 14.- Powers of the General Shareholders' Meeting

- 1. The General Shareholders' Meeting has the power to make resolutions on all matters vested in it by law, by this Statute and by its own regulations and, in particular, on the following matters:
 - (a) Appointing and removing directors, as well as ratifying directors appointed by cooptation.
 - (b) Appointing and removing accounting auditors and, if applicable, liquidators.
 - (c) Approving the previous year's annual accounts, the profit distribution and the corporate management.
 - (d) Increasing or decreasing the share capital, including delegating the Board of Directors the power to increase the share capital.
 - (e) Eliminating or limiting preferential subscription rights.
 - (f) Authorising the buyback of treasury shares.
 - (g) Approving and amending the Regulations of the General Shareholders' Meeting.
 - (h) Amending the Statute.
 - (i) Approving the directors' remuneration policy, in accordance with the terms set out in the law.
 - (j) Approving the establishment of the Company's directors' remuneration schemes, involving equity awards of shares or rights over, or linked to the value of, shares.
 - (k) Exempting directors from prohibitions arising from the duty of loyalty, when the General Shareholders' Meeting is legally authorised to grant such exemption, as well as duties arising from their non-compete obligations towards the Company.

- (1) Approving, when required by law, structural modifications, particularly the transformation, merger, split off and global assignment of assets and liabilities and moving the registered office abroad.
- (m) Acquiring, disposing or contributing essential assets to another company.
- (n) Transferring essential activities, performed up to that time by the Company, to subsidiaries even if the Company retains full control over those activities.
- (o) Winding up the Company.
- (p) Carrying out transactions equivalent to liquidating the Company and approving the liquidation balance sheet.
- 2. Furthermore, the General Shareholders' Meeting will make resolutions on any other issue, as required by the law or this Statute, or when so required by the Board of Directors.
- 3. Those powers that do not rest with the General Shareholders' Meeting according to the law or this Statute will rest with the Board of Directors.

Article 15.- Types of General Shareholders' Meetings

- 1. General Shareholders' Meetings may be ordinary or extraordinary.
- 2. The ordinary General Shareholders' Meeting must be duly called and held within the first six months of each financial year to review the corporate management, approve previous year's annual accounts, if appropriate, and determine the profit distribution.

The General Shareholders' Meeting may also adopt resolutions on any other issues put to it for consideration.

3. Any General Shareholders' Meeting other than that contemplated in the preceding paragraph shall be extraordinary.

Article 16.- Call of the General Shareholders' Meeting

- 1. Both ordinary and extraordinary General Shareholders' Meetings shall be convened by publishing an announcement at least one month before the date scheduled for the General Shareholders' Meeting, unless the law establishes another notice period, in which case that period shall apply. The call of the Meeting must be announced using, as a minimum, the following media:
 - The Official Bulletin of the Commercial Registry or one of the most widely-circulated newspapers in Spain.
 - The website of any securities market regulator where the shares are traded.
 - The Company's website.
- 2. When the Company offers all shareholders the option to vote electronically, extraordinary General Shareholders' Meetings can be convened with at least 15-days' prior notice. The shorter call period requires an express agreement (which will only remain in force until the next meeting is held) adopted by the ordinary General Shareholders' Meeting by at least two-thirds of the Company's subscribed capital with voting rights.
- 3. The General Shareholders' Meeting will be held at the venue indicated in the call announcement of the Meeting. If the meeting venue is not specified in the announcement, it will be understood that the Meeting will be held at the Company's registered office.

Should it be necessary, for any reason, to hold the General Shareholders' Meeting in separate assembly halls, adequate audiovisual equipment shall be provided to allow real-time inter-

communication between the assembly halls and, consequently guarantee the meeting's continuity. In the event that the assembly halls are located in different premises, the Meeting will be understood to be held at the principal location.

In such case, the principal location of the Meeting, but not the supplementary locations, must be in the municipal area of the Company's registered office. Attendees at any of the Meeting venues will be considered attendees at the General Shareholders' Meeting, provided they meet the requirements set in this Statute and the Regulations of the General Shareholders' Meeting.

- 4. The announcement will indicate: the name of the Company, the date, place and time of the meeting on first call, the position of the person or persons publishing the announcement, all the agenda items to be discussed and any other items that are to be included in the announcement pursuant to the provisions of the law and the Regulations of the General Shareholders' Meeting. Furthermore, the announcement may also indicate the date on which the Meeting may be held on second call.
- 5. Shareholders representing, at least, three per cent of the share capital may request that an addition be published to the call announcement of an ordinary General Shareholders' Meeting, including one or more agenda items, provided that the new items are accompanied by a justification or, where appropriate, by a reasoned motion. This right must be exercised by certified notice served at the Company's registered office within five days after the call announcement of the Meeting has been published. The addition to the call announcement of the Meeting. Failure to publish an addition to the announcement within the established term will render the Meeting null and void in accordance with the law.
- 6. Shareholders representing at least three per cent of the share capital may, within the same period provided in the preceding paragraph, present reasoned motions on agenda items or matters which ought to be on the agenda for the scheduled Meeting.
- 7. The provisions of this article shall be null and void whenever a legal provision establishes different requirements for Meetings held to discuss certain matters, in which case these specific provisions must be complied with.

Article 17.- Right to attend and vote

- 1. Each shareholder holding any number of shares will be entitled to attend the General Shareholders' Meeting, provided his/her shares are entered in the corresponding accounting registry.
- 2. Shareholders may attend and vote at the General Shareholders' Meeting by means of IT or remote communication, in accordance with the Regulations of the General Shareholders' Meeting and provided that the Board of Directors agrees so when the Meeting is announced. The conditions and limitations of this type of attendance and vote must be established in the Regulations of the General Shareholders' Meeting, in accordance with the applicable law at all times.
- 3. The Chair may authorise any other persons as he may deem fit to attend, although this authorisation may be overruled by the General Shareholders' Meeting.
- 4. The Company's directors shall attend any General Shareholders' Meetings held, although the fact that any one of them is unable to attend for any reason shall in no event prevent the Meeting from being validly constituted.
- 5. The procedures and systems for counting votes on the proposed resolutions shall be established in the Regulations of the Shareholders' Meeting.

Article 18.- Representation in the General Shareholders' Meeting

- 1. Any shareholder entitled to attend a General Shareholders' Meeting may be represented by a proxy, who need not be a shareholder.
- 2. The appointment of a third party proxy must adequately guarantee the identity of the represented shareholder and his/her proxy and be conferred specifically for each Meeting in writing or by the electronic means determined by the Board of Directors, where applicable, in the call announcement of each General Shareholders' Meeting, in accordance with the Regulations of the General Shareholders' Meeting.
- 3. Prior to his/her appointment, the proxy must inform the shareholder in detail if there is a conflict of interest. If the conflict arises after the proxy is appointed and he/she did not warn the shareholder of its possible existence, the shareholder must be informed immediately. In both cases, if the proxy did not receive specific voting instructions for each item on which he/she must vote on behalf of the shareholder, the proxy must abstain from voting.
- 4. The Chair, the Secretary of the General Shareholders' Meeting, or the individuals appointed on their behalf, will be entitled to determine the validity of the appointment of proxies and the compliance with the attendance requirements for the Meeting.
- 5. The power to act as a proxy is understood to not impinge on the provisions stipulated in the law with regard to family representation and the execution of general powers of attorney.
- 6. Representations obtained by public request shall be governed by law and the Regulations of the General Shareholders' Meeting.

Article 19.- Constitution of the General Shareholders' Meeting

1. The General Shareholders' Meeting shall be validly held at first call when the shareholders present or represented hold at least forty per cent of the subscribed capital with voting rights.

At second call, it shall be validly held regardless of the attending capital.

2. This notwithstanding, if the General Shareholders' Meeting, ordinary or extraordinary, is called to discuss any amendment of the Statute it must be attended on first call, in person or by proxy, by shareholders representing at least sixty per cent of the subscribed voting capital. Such amendments include: increasing or reducing the share capital, issuing bonds, cancelling or limiting shareholders' preferential subscription rights over new shares, transforming, merging, splitting off, globally assigning assets and liabilities, moving the registered office abroad or winding-up of the Company.

At second call, it shall be validly held when the shareholders hold at least forty per cent of said capital.

Article 20.- Passing of resolutions by the General Shareholders' Meeting

- 1. Each share with voting rights, present or represented at the General Shareholders' Meeting, shall be entitled to one vote.
- 2. Corporate resolutions will be passed by the majority of votes as required, on a case by case basis, by the law.

Article 21.- Right to information

1. From the date the call announcement of the General Shareholders' Meeting is published until the fifth calendar day prior to the date of the General Shareholders' Meeting on first call, shareholders may request, in writing, the information or clarifications they consider necessary or submit written questions that they consider pertinent regarding the agenda items. In accordance with the same terms and timeframes, shareholders may request, in writing, explanations that they deem necessary regarding publicly available information that the Company has submitted, where applicable, to the relevant securities market authority since the date of the previous General Shareholders' Meeting and regarding the auditors' report.

The Board of Directors must provide such information in writing up until the date of the General Shareholders' Meeting.

- 2. During the General Shareholders' Meeting, shareholders may orally request such information or clarifications that they consider appropriate regarding the agenda items or request such explanations that they consider necessary regarding the publicly available information that the Company has submitted, where applicable, to the relevant securities market authority since the date of the previous General Shareholders' Meeting and regarding the auditors' report. If it is not possible to provide the requested information at that time, the Board of Directors will be obliged to provide the information in writing within seven days after the end of the General Shareholders' Meeting.
- 3. The Board of Directors will be obliged to provide any information requested in accordance with this article, unless: that information is not necessary for protecting the shareholder's interests, there are objective reasons to consider that it could be used for non-corporate purposes, or if publicising the information is detrimental to the Company or related companies. Information may not be so denied when the request is backed by shareholders representing at least one-quarter of the share capital.

Chapter II. The Board of Directors

Article 22.- Structure of the Board of Directors

- 1. The Company has a one-tier system of administration and is governed and managed by a Board of Directors, made up of a minimum of five and a maximum of fifteen members.
- 2. The General Shareholders' Meeting will determine the number of Board members. It may fix the number by express agreement or by filling vacancies and appointing new directors within the parameters established in the previous paragraph.
- 3. The Board will approve the Regulations of the Board of Directors, which will include rules of procedure and internal regulations, in development of the law and Statute. The General Shareholders' Meeting will be informed of the approval of the Regulations of the Board of Directors and any subsequent amendments thereto.
- 4. The Board of Directors will be governed by the law, this Statute and the Regulations of the Board of Directors.

Article 23.- Powers of administration and supervision

The Board of Directors shall be responsible for the governance, management and administration of the Company's business and interests in all aspects not specifically reserved by law to the competence of the General Shareholders' Meeting. This notwithstanding, it will generally entrust the management of the Company's day-to-day affairs to the management team, and concentrate its activities on supervising and considering any affairs that are particularly important to the Company. Despite this, all powers established as not delegable by law or the Regulations of the Board of Directors will be reserved to, and dealt with directly by, the Board of Directors.

Article 24.- Powers of representation

- 1. The Board of Directors will represent the Company in and out of court. This representation applies, without limitation, to all actions within the scope of the corporate purpose.
- 2. The Chair of the Board of Directors will also have the power to represent the Company.

3. The power to represent delegated bodies will be governed by the provisions of the delegation resolutions.

Article 25.- Term of office, vacancies and termination

- 1. Directors will exercise their office for a four-year term, and may be re-appointed for one or more additional periods of the same maximum duration. Once the period has expired, the appointment will be terminated when the next General Shareholders' Meeting is held, or when the legal period for holding the Meeting that must approve the previous year's annual accounts has elapsed.
- 2. If a vacancy arises during the term of appointment of the Directors, the Board may appoint a person by co-optation to fill that vacancy up to the next General Shareholders' Meeting. Directors appointed by co-optation may be ratified in their position at the first General Shareholders' Meeting held after their appointment. If the vacancy arises after a General Shareholders' Meeting is called but before it is held, the Board of Directors may appoint a director to perform the corresponding duties until the next General Shareholders' Meeting is held. Directors appointed by co-optation need not be shareholders of the Company.
- 3. Directors will be terminated from their position when: so decided by the General Shareholders' Meeting, they notify the Company of their resignation and at the expiration of the period for which they were appointed. The effective date of termination in this last case shall be the date of the first General Shareholders' Meeting.
- 4. Directors shall make their position available to the Board of Directors and formalise, if the Board considers it appropriate, the relevant resignation in the following cases: (a) when they cease to hold the executive positions to which their appointment as director was associated; (b) when they are involved in any of the situations deemed to be incompatible or prohibited according to law; (c) when they have committed a serious violation of their obligations as director; or (d) when remaining on the Board may endanger the Company's interests, negatively affect the Board's credit or reputation, or when the reasons for which they were appointed disappear (for example when proprietary directors transfer or reduce their shareholding in the Company).

Article 26.- Board meetings

- 1. The Board will meet at least four times a year and as well as whenever a meeting is called by: the Chair or Acting Chair, the majority (at least a third) of the directors, or the lead independent director, should one exist. Should a lead independent director exist, the meeting must be called by order of the Chair or the lead independent director. Meetings will normally be held at the registered office, but may be held anywhere else as decided by the Chair and indicated in the call of the meeting.
- 2. If, after requesting the Chair to convene a meeting no such meeting is called within a month and no justified reason is provided, one third of the members of the Board of Directors may call a Board meeting to be held in the municipal area of the Company's registered office, indicating the agenda items.
- 3. As an exception, provided no directors object, the Board may adopt written resolutions, without meeting. In this case, directors may send their votes and any comments they wish to be recorded in the minutes by e-mail.
- 4. The Board may meet simultaneously in separate assembly halls, so long as audiovisual and telephone equipment is provided to ensure real-time inter-communication and interactivity and, consequently guarantee the meeting's continuity. In this case, the communication system will be stated in the call of the meeting and, if appropriate, the places where the necessary technical

equipment for attending and participating in the meeting will be made available. The resolutions will be deemed adopted at the place where the Chair is located.

Article 27.- Procedure for meetings

- 1. Board meetings shall be quorate when attended, in person or by proxy, by more than one half of its members. Any Director may be represented by another.
- 2. Unless the law or this Statute specifically require a supermajority, agreements shall be adopted by an absolute majority of the directors that are present. In case of a tie, the Chair shall have the deciding vote. The Regulations of the Board of Directors may increase the legally or statutorily established majority required for specific matters.

Article 28.- Directors' remuneration

1. Members of the Board of Directors shall receive, in their capacity as such, remuneration pursuant to the Statute. The maximum yearly amount for the whole of the Board of Directors will be determined by the General Shareholders' Meeting. It will be reviewed and updated according to the factors or criteria established by the General Shareholders' Meeting. The remuneration will include the following items: (i) a fixed payment; and (ii) allowances for effective attendance at the meetings of the Board of Directors and its delegate or advisory committees.

The Board of Directors must, for each financial year, define the method and time of payment. It must also agree upon the exact allocation among its members of the total remuneration prescribed by the Statute, as described in paragraph one above. The allocation may be calculated individually, taking into account: the functions and responsibilities allotted to each director, membership of the Board's committees and any other objective circumstances that the Board of Directors deems relevant.

2. The Board of Directors will determine the remuneration that executive directors will receive for performing the executive functions delegated or entrusted to them by the Board of Directors. This remuneration must be in line with the directors' remuneration policy approved by the General Shareholders' Meeting and be reflected in the contract between the director and the Company required by law.

In particular, and without limitation, the remuneration provided in this section and subject to the remuneration policy referred to above, may include: fixed salaries; variable remunerations (based on reaching business objectives and/or personal performance); equity awards, stock options rights or other securities entitling their holders to obtain shares; severance pay for reasons other than a failure to fulfil duties; pensions; insurance; forecast systems; differed payment plans; and retirement plans consisting of the provision of shares or options for shares of the Company, or which are indexed to the value of shares; established for those members of the Board of Directors who perform executive functions.

3. The Company can purchase civil liability insurance for its directors.

Article 29.- Directors' remuneration policy

- 1. The directors' remuneration policy will be approved by the General Shareholders' Meeting at least once every three years as a separate agenda item in accordance with the applicable legislation.
- 2. The remuneration policy, which must be in line with the remuneration scheme envisaged in this Statute, will establish the maximum annual remuneration payable to all members of the Board of Directors for the purpose of remunerating the Board members, in their capacity as such.

- 3. With respect to the remuneration of executive functions, the remuneration policy will set out: the amount of the fixed annual remuneration and its variation during the period to which the policy refers, the different parameters to set the variable components and the main terms and conditions of the contracts signed with executive directors. The main terms and conditions of the contracts should include, in particular: their duration, compensations for early termination or termination of the contractual relationship and exclusivity agreements, and post-contractual non-competition and permanence or loyalty clauses.
- 4. If the annual report on directors' remuneration is rejected in the advisory vote of the ordinary General Shareholders' Meeting, the remuneration policy applicable for the subsequent financial year must be submitted for approval by the General Shareholders' Meeting before being applied, even if the three-year period mentioned in paragraph 1 above has not yet elapsed. An exception is made where the remuneration policy is approved during the same ordinary General Shareholders' Meeting.

Article 30.- Committees of the Board of Directors

- 1. The Board of Directors may create such executive and advisory committees as it considers appropriate to deal with the matters within their competence, appointing the directors who must sit on such committees.
- 2. The Board will in any case appoint an Audit Committee and an Appointments and Remuneration Committee. The Regulations of the Board of Directors will regulate the composition and functioning of both Committees.

TITLE III – ANNUAL CORPORATE GOVERNANCE REPORT AND CORPORATE WEBSITE

Article 31.- Annual corporate governance report

- 1. The Board of Directors shall approve an annual report on the corporate governance of the Company each year, containing the information stipulated by law and any other details it considers appropriate.
- 2. The annual corporate governance report shall be approved prior to the publication of the announcement of the ordinary General Shareholders' Meeting for the corresponding financial year. It shall also be made available to shareholders on the Company's website no later than the date of publication of the call of the ordinary Shareholders' Meeting at which the annual accounts of the financial year to which the annual corporate governance report refers are to be approved, if appropriate.

Article 32.- Website

- 1. The Company shall have a website containing information for shareholders, including the documents and information required by law and the Company's internal rules on corporate governance, along with any other information considered appropriate to offer shareholders through this channel.
- 2. The address of the Company's website shall be www.amrest.eu.
- 3. The Board of Directors may resolve to modify, move or eliminate the website, in which case it will be authorised to modify the preceding paragraph of this article. The resolution to modify, move or eliminate the website shall be entered in the Company's page of the Commercial Registry and published in the Official Gazette of the Commercial Registry and on the modified, moved or eliminated website for thirty days after insertion of the resolution.

TITLE IV - ANNUAL ACCOUNTS

Article 33.- Financial Year

The financial year shall begin on January 1 and end on December 31 of each calendar year.

Article 34.- Preparation of the annual accounts and distribution of profits

- 1. Within the established legal deadlines, the Board of Directors will prepare the annual accounts, the management report and the proposal for profit distribution once these have been reviewed and reported by the Company's accounting auditor and presented to the General Shareholders' Meeting, as applicable.
- 2. The Board of Directors will try to prepare the accounts in such a way as to avoid accounting auditors from making reservations. Nevertheless, when the Board feels that it should stand by its criteria, it will publicly explain the contents and scope of the discrepancies.

Article 35.- Verification of the annual accounts

The accounting auditor, appointed by the General Shareholders' Meeting, will review the Company's annual accounts and management report before the closing of the financial year to be audited, for a determined period, which must be between three to ten years, from the beginning date of the first year to be audited, notwithstanding the provisions of the audit regulations with respect to the possibility of an extension.

Article 36.- Approval of the annual accounts

- 1. The annual accounts will be submitted for the approval of the General Shareholders' Meeting.
- 2. Once the annual accounts are approved, the General Shareholders' Meeting will decide on the profit distribution for the financial year.
- 3. Dividends may be issued against the financial year's profits or assigned to unrestricted reserves only if the requirements established by law and in the Statute have been met, and the net worth is not or, as a consequence of the distribution, will not be less than the share capital. If there are losses from prior financial years which make the Company's net worth lower than the share capital, profits shall be allocated to cover the losses.
- 4. If the General Shareholders' Meeting agrees to pay out dividends, it shall determine the amount, payment date and method of payment. The determination of these details may be delegated to the Board of Directors, as well as any other details that may be needed or suitable to execute the resolution.
- 5. The General Shareholders' Meeting may approve the total or partial payment of the dividend in kind, if and when:
 - (a) the assets or securities to be distributed are homogeneous;
 - (b) they are traded on an official market at the time of the agreement, or pertinent mechanisms have been put in place to make them liquid within a maximum of one year; and
 - (c) they are not distributed for less than the value that appears in the Company's books.
- 6. The General Shareholders' Meeting and the Board of Directors may approve the distribution of interim dividends, with the limitations and requirements established by law.

Article 37.- Deposit of the annual accounts

Within one month after the annual accounts are approved, the Board of Directors will submit the certification of the resolutions adopted by the General Shareholders' Meeting approving the annual accounts and the distribution of profits for deposit in the Commercial Registry corresponding to the

Company's registered office. The certification will be accompanied by a copy of each of the accounts, as well as, if pertinent, the management report and the auditor's report.

TITLE V – WINDING UP AND LIQUIDATION OF THE COMPANY

Article 38.- Winding-up of the Company

The Company shall be wound up by resolution of the General Shareholders' Meeting and in any other events contemplated in law.

Article 39.- Liquidation of the Company

- 1. Once the Company has been wound up, a period of liquidation will commence, apart from in cases of a merger or split off or any other global transfer of assets and liabilities.
- 2. Once the Company has been declared to be in liquidation, the representation of the Board of Directors will cease, in the terms established by law. The same General Shareholders' Meeting that adopted the resolution to wind up the Company will appoint an uneven number of persons to progress the liquidation and establish the rules for liquidation in accordance with prevailing legal provisions. Should three or more liquidators be appointed, they must exercise their powers of representation collegially as a Liquidation Committee.

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