



AmRest Holdings SE

H1 2017 Presentation for Investors
September 15th, 2017



Teleconference details

- **AmRest H1 2017 results** are included in the **H1 2017 Financial Report** which is available to download from Investor Relations section at: <http://www.amrest.eu>
- The recording of this Teleconference will be available at our website within 24 hours

AmRest participants:



**Henry
McGovern**

Founder of AmRest,
Supervisory Board Member



**Aleksandra
Tajak**

Global Controller



**Mark
Chandler**

Management Board Member,
Chief Financial Officer



**Michał
Serwatka**

IR and M&A Manager



**Wojciech
Mroczyński**

Management Board Member,
Chief Strategy Officer



**Dorota
Surowiec**

IR Manager

Executive summary H1 2017

- **Record-high results for the second quarter**

- 27% top line growth in Q2 2017, driven by positive LFL trends, new openings and M&As
- 17% growth of EBITDA in Q2 2017 to PLN 149m

- **Core business driving results of the Group**

- EBITDA w/o the impact of M&As grew by 21%
- Strong performance in Spain, Czech, Hungary and Romania
- Russian business back on track
- Outstanding results in China

- **Unprecedented streak of M&As**

- Acquirer of Choice position vis-a-vis Yum! and Starbucks
- Enhanced white space for future growth

- **Continued development of digital platform**

- Pizzaportal.pl transaction finalized end of August
- Enhanced mobile apps and ordering platforms



Our restaurants

Total: 1 460



New restaurants openings*

- 36 stores opened in Q2 2017: 20 in Central Europe, 5 in Russia, 6 in Western Europe (5 TAG Spain, 1 KFC), 5 Blue Frog in China,
- 79 stores opened in 2017 YTD (till September 14th, 2017): 41 in Central Europe, 12 in Russia, 18 in Western Europe (11 TAG, 3 KFC, 2 SBx, 2 Pizza Hut), 8 Blue Frog in China,
- 55 openings since the last call (May 18th, 2017): 31 in Central Europe, 8 in Russia, 13 in Western Europe (7 TAG, 2 KFC, 2 SBx, 2 Pizza Hut), 3 Blue Frog in China,
- Solid pipeline assumes opening of about 210 restaurants in 2017.

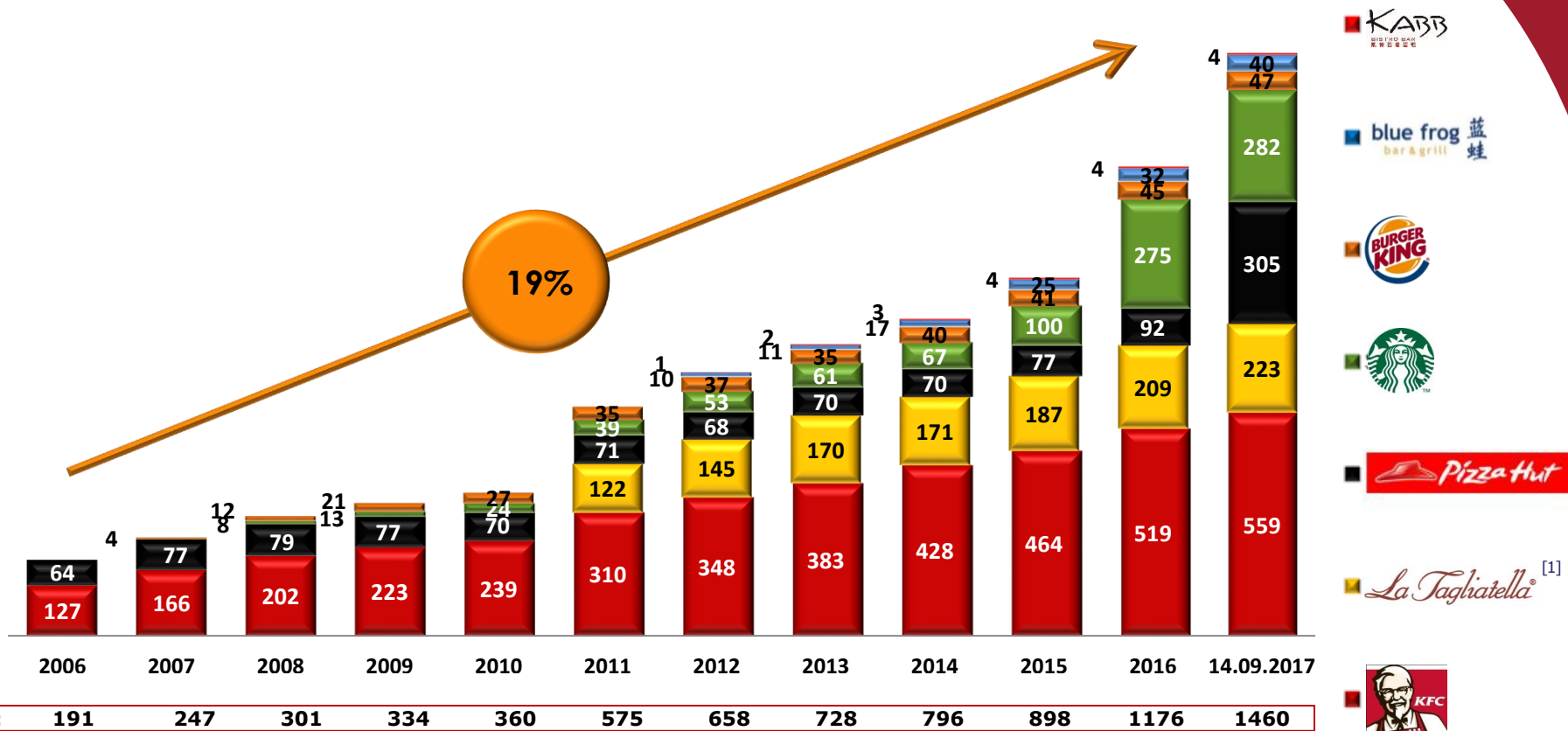
Acquisitions:

- 15 KFC restaurants on the German market at the beginning of March,
- 123 Pizza Hut Delivery restaurants (including 116 franchised units) in France in May 2017,
- 69 Pizza Hut restaurants (including 67 franchised restaurants) in Germany at the end of July 2017.

* Including franchisee operated stores



Continued growth in the number of restaurants



Countries of operation: Poland, Czech Republic, Hungary, Russia, Romania, Bulgaria, Serbia, Croatia, Slovakia, Spain, France, Germany, Portugal and China

Data doesn't include Applebee's restaurants sold in 2012 to Apple American Group II, LLC

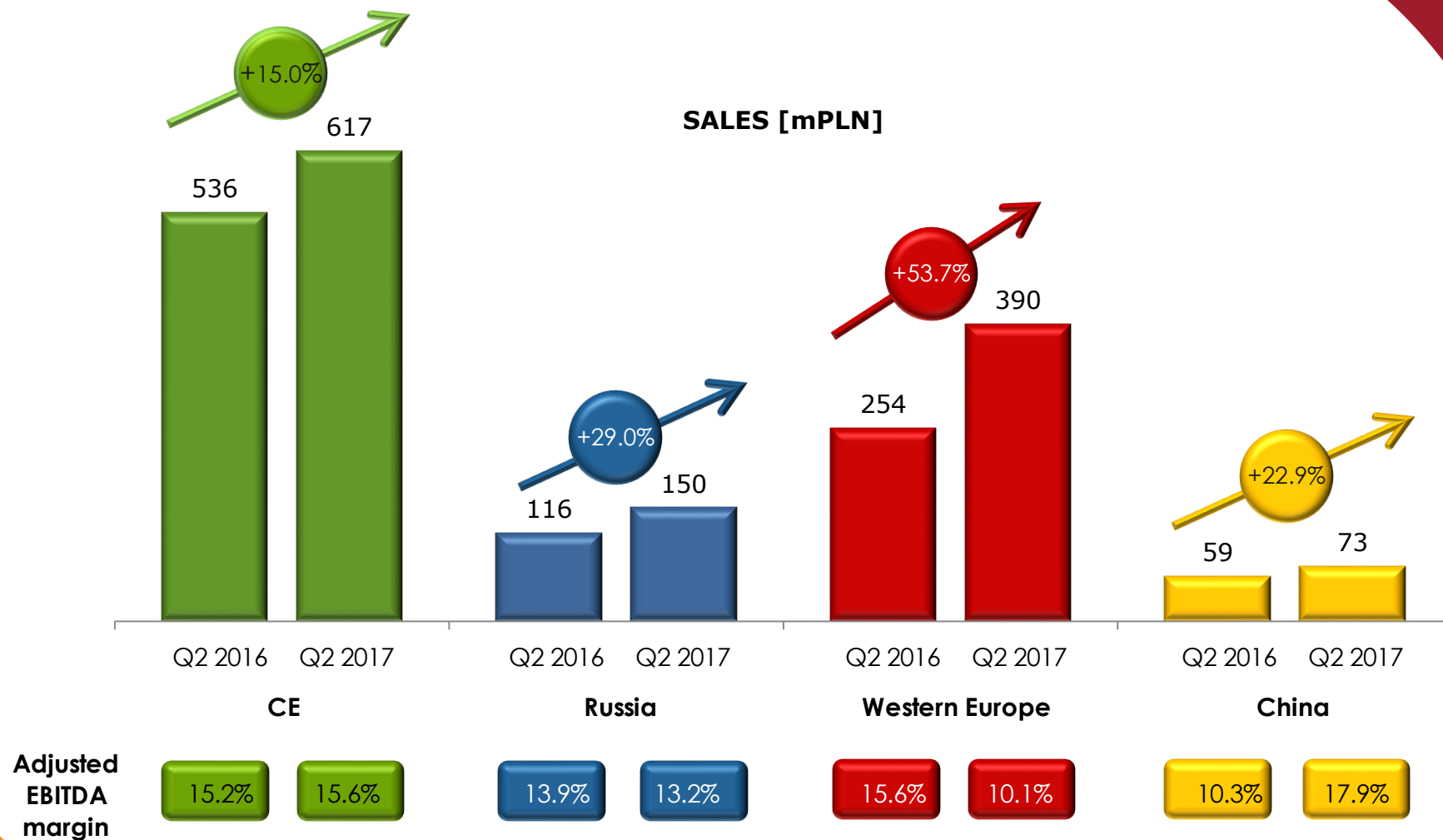
[1] Including franchisee operated stores

Financial highlights Q2 2017

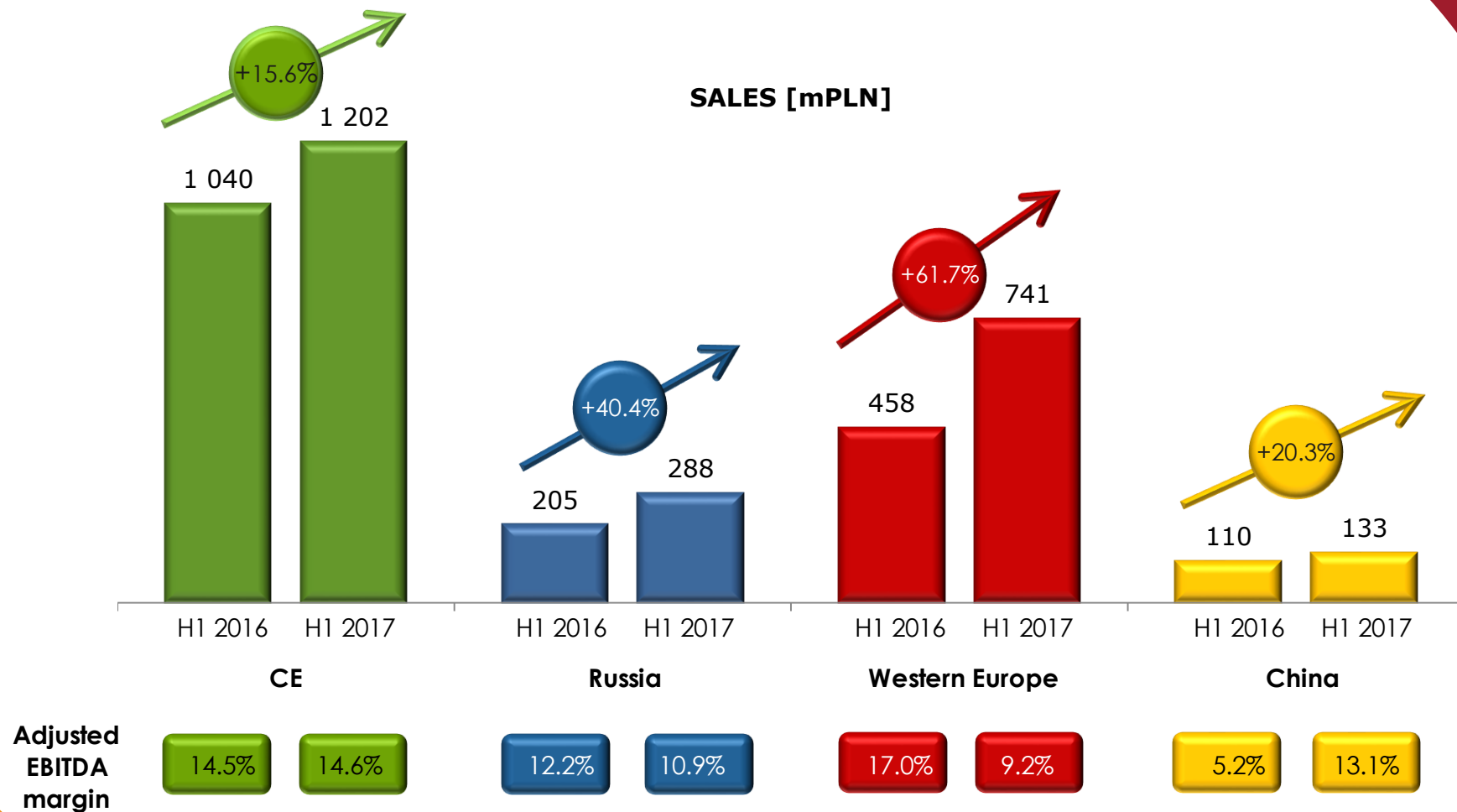
- **Sales** at PLN 1 243m (+27% vs LY)
 - CE PLN 617m (+15%)
 - Russia PLN 150m (+29%)
 - Western Europe PLN 390m (+54%)
 - China PLN 73m (+49%)
- **EBITDA** at PLN 149m (+17% vs LY)
 - EBITDA margin at 12% (-1pp vs LY)
- **Net profit*** at PLN 33m (-9% vs LY)
- **Net debt/EBITDA** ratio at 2.07x



Q2 2017 financials by segments



H1 2017 financials by segments



Q2 2017 financials – key figures

Thousand PLN	Q1 2016	Q2 2016	Q3 2016	Q4 2016	Q1 2017	Q2 2017	TTM [1]
Sales	858 221	977 055	1 157 569	1 214 524	1 147 400	1 243 141	4 762 634
Sales growth [2]	14.4%	20.7%	34.4%	32.3%	33.7%	27.2%	31.8%
Adjusted EBITDA [3]	113 596	139 690	166 605	168 547	121 081	162 101	618 334
Adjusted EBITDA (%)	13.2%	14.3%	14.4%	13.9%	10.6%	13.0%	13.0%
EBIT	55 153	54 788	90 924	67 309	40 063	62 044	260 340
EBIT (%)	6.4%	5.6%	7.9%	5.5%	3.5%	5.0%	5.5%
Profit for the period [4]	39 758	36 261	62 451	52 094	20 557	33 058	168 160
Profit for the period (%)	4.6%	3.7%	5.4%	4.3%	1.8%	2.7%	3.5%
Net debt	822 110	1 009 116	939 299	980 163	1 113 863	1 203 467	1 203 467
Net debt/EBITDA	1.8	2.1	1.8	1.8	2.0	2.1	2.1

[1] Trailing 12 months

[2] The growth vs corresponding period in the previous year

[3] EBITDA adjusted by costs of new openings (start-up), costs of mergers and acquisitions (all material costs relating to professional services, connected with finalized merger or acquisition and directly related to the transaction), corrections in indirect taxes and the effect of SOP exercise method modification (difference in accounting cost of employee benefits accounted under cash settled versus equity settled option plan).

[4] Attributable to AmRest shareholders

Outlook

- Positive outlook for remainder of 2017
 - Continued **growing sales trends** across the board
 - Strong performance of **core business** in major markets
- Ambitious plan of **200+ openings** in 2017 on track. Solid pipeline for 2018 secured
- Further **integration** of acquired businesses
- Finalization of ongoing **M&A projects**
- Enhancement of **digital platform**.
Launch of AmRest brands on **pizzaportal.pl**



3 years guidance



Sales growth

- Double-digit organic growth
- Potential M&A activity



EBITDA

- Strong EBITDA growth driven by sales and margin improvement
- EBITDA above Capex



20%+ ROIC on expansion Capex

- Improved ROIC on existing investments through growing margins,
- Prudent capital allocation (80/20) and lower build cost



CAPEX

- Average Capex per restaurant below PLN 3m
- >80 restaurants p.a.



Leverage

- Declining annually

IR contact



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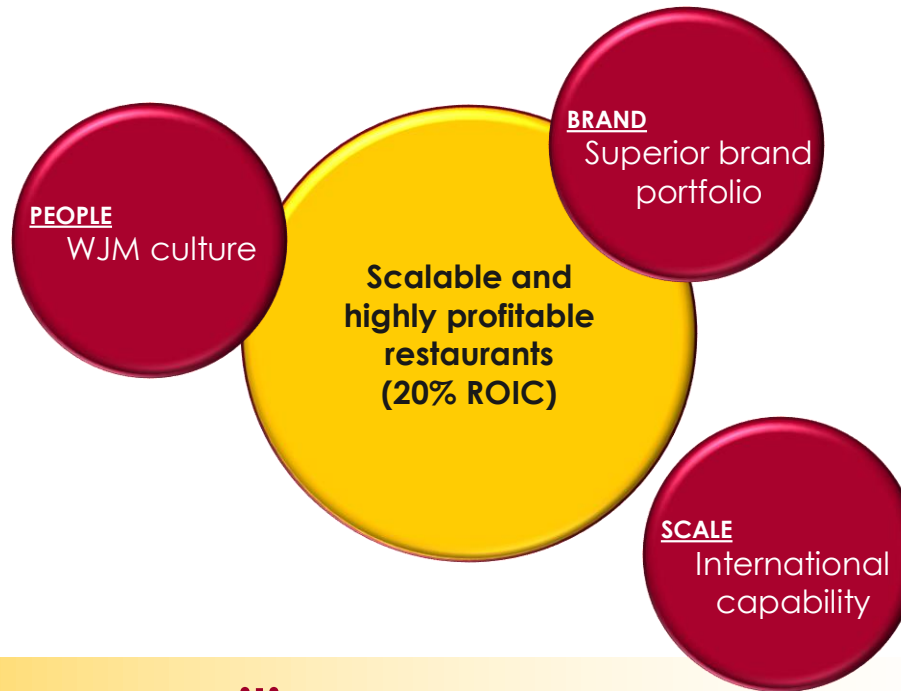


Backup



AmRest strategy

Leverage our WJM culture, international capability and superior brand portfolio to grow scalable, highly profitable restaurants globally



Our unique proposition

Through our WJM culture we will deliver **delicious taste** and **exceptional service** at **affordable prices**

Franchised brands

Superior BRAND portfolio – AmRest unique approach



559 restaurants

9 countries

Within AmRest since 1994

Global # 1 in Chicken Category

Fresh chicken and **genuine food**

Craveable taste

Innovative design and order system

Delivery platform and **mobile restaurants**



47 restaurants

3 countries

Within AmRest since 2007

Global # 2 in Burger Category

'**Better burger**' – 100% beef, flame grilled!

'**Have it your way**' philosophy

Authentic, humorous and bold approach

Strong focus on **quality**



282 coffee shops

7 countries

Within AmRest since 2008

Global # 1 in Coffee

Personalized customer service

Fresh food offer, locally developed

Starbucks Reserve

Substantial **white space** in CE



305 restaurants

6 countries

Within AmRest since 1993

Global # 1 in Pizza Category

Handmade pizza... and much more!

Casual dining experience

Unmatched **hospitality**

World class food **innovations**

Family and friends meeting place

Superior BRAND portfolio – AmRest unique approach

La Tagliatella

1 in Italian category in Spain

Authentic Italian cuisine

Best quality ingredients sourced in Italy

Almost 30 years expertise

Fine dining experience at **casual dining price**

Unique business model based on central kitchen operations

223 restaurants

4 countries

Within AmRest since 2011

blue frog 蓝蛙
bar & grill

40 restaurants

China

Within AmRest since 2013

High-end Casual Dining concept

American cuisine with Asian touch

Fresh, craveable food served in a relaxed atmosphere

Distinctive restaurant concept **poised for expansion**

KABB
BISTRO BAR
凯博西餐酒吧

4 restaurants

China

Within AmRest since 2013

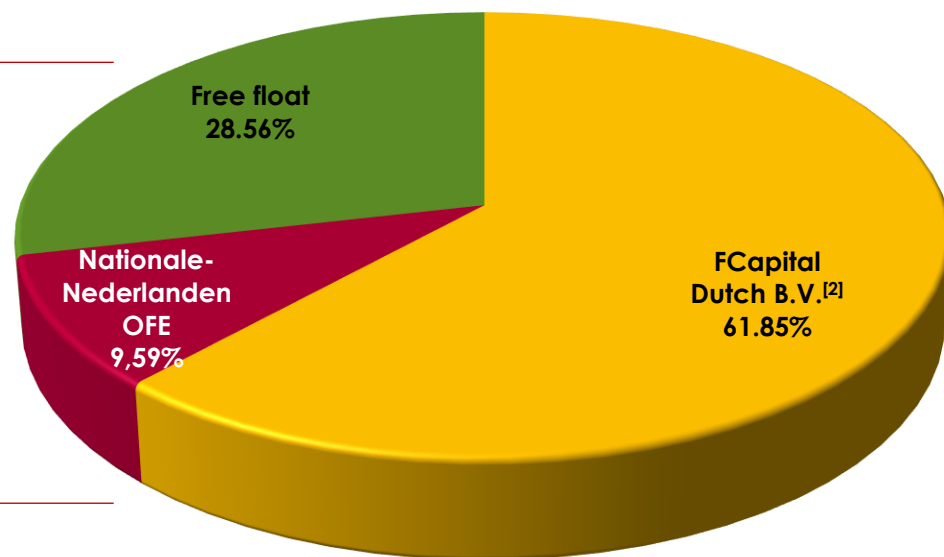
High-end Casual Dining concept

Superior quality bistro food with extensive wine and cocktail menu

A place to meet – extremely popular among professionals at managerial level

EAT factsheet

Ticker	EAT (AmRest)
Listing	WSE
Free float	28.56%
Analyst Coverage	Unicredit, mBank, Wood&Co, Trigon, Raiffeisen Centrobank AG, Noble Securities, IPOPEMA, ERSTE, DM PKO BP, DM Banku BPS, BM Bank BGŽ
Number of employees	31 235
Number of shares	21.2m
Number of restaurants	1 460 ^[1]



^[1] Including 327 stores operated by franchisees (of La Tagliatella and Pizza Hut brand)

^[2] FCapital Dutch B. V. is the dominant entity of FCapital Lux (previously Cullinan S.à.r.l.) (holding 6 394 362 AmRest shares) and the subsidiary of Finaccess Capital, S.A. de C.V. Grupo Finacces SAPI de CV is the directly dominant entity of Finaccess Capital, S.A. de C.V. and a subsidiary of Grupo Far-Luca, S.A. de C.V. The directly dominant person of Grupo Far-Luca, S.A. de C.V., Mr. Carlos Fernández González, is the Supervisory Board member of AmRest.

H1 2017 segment reporting

PLN '000	H1 2017		H1 2016	
	Share	Margin	Share	Margin
Sales	2 390 541		1 835 276	
Poland	730 498	30.6%	658 149	35.9%
Czech Republic	261 936	11.0%	226 638	12.3%
Hungary	134 252	5.6%	97 087	5.3%
Other CE	75 444	3.2%	58 359	3.2%
Total CE	1 202 130	50.3%	1 040 233	56.7%
Russia	287 982	12.0%	205 058	11.2%
Spain	426 439	17.8%	392 640	21.4%
Germany	298 916	12.5%	55 501	3.0%
Other Western Europe	15 677	0.7%	10 064	0.5%
Western Europe	741 032	31.0%	458 205	25.0%
China	132 778	5.6%	110 333	6.0%
Unallocated	26 619	1.1%	21 447	1.2%
EBITDA	266 013	11.1%	243 165	13.2%
Poland	82 655	11.3%	86 407	13.1%
Czech Republic	49 748	19.0%	42 583	18.8%
Hungary	23 699	17.7%	15 066	15.5%
Other CE	13 853	18.4%	9 221	15.8%
Total CE	169 955	14.1%	153 277	14.7%
Russia	29 408	10.2%	22 606	11.0%
Spain	88 257	20.7%	76 530	19.5%
Germany	-18 902	-	-1 167	-
Other Western Europe	-3 511	-	-1 250	-
Western Europe	65 844	8.9%	74 113	16.2%
China	15 684	11.8%	4 398	4.0%
Unallocated	-14 878	-	-11 229	-
Adjusted EBITDA*	283 182	11.8%	253 286	13.8%
Poland	85 759	11.7%	82 880	12.6%
Czech Republic	50 792	19.4%	43 205	19.1%
Hungary	24 406	18.2%	15 418	15.9%
Other CE	14 592	19.3%	9 541	16.3%
Total CE	175 549	14.6%	151 044	14.5%
Russia	31 290	10.9%	25 043	12.2%
Spain	90 120	21.1%	78 345	20.0%
Germany	-18 862	-	1 001	1.8%
Other Western Europe	-3 437	-	-1 250	-
Western Europe	67 821	9.2%	78 096	17.0%
China	17 411	13.1%	5 735	5.2%
Unallocated	-8 889	-	-6 632	-
EBIT	102 107	4.3%	109 941	5.7%
Poland	32 066	4.4%	37 765	5.7%
Czech Republic	35 450	13.5%	28 637	12.6%
Hungary	13 746	10.2%	8 127	8.4%
Other CE	8 007	10.6%	3 085	5.3%
Total CE	89 269	7.4%	77 614	7.5%
Russia	7 556	2.6%	6 788	3.3%
Spain	61 434	14.4%	49 004	12.5%
Germany	-36 292	-	-3 960	-
Other Western Europe	-7 166	-	-2 335	-
Western Europe	17 976	2.4%	42 709	9.3%
China	2 609	2.0%	-5 814	-
Unallocated	-15 303	-	-11 356	-

[*] EBITDA adjusted by costs of new openings (start-up), costs of mergers and acquisitions (all material costs relating to professional services, connected with finalized merger or acquisition and directly related to the transaction), corrections in indirect taxes and the effect of SOP exercise method modification (difference in accounting cost of employee benefits accounted under cash settled versus equity settled option plan)

Q2 2017 segment reporting

PLN '000	Q2 2017		Q2 2016	
	Share	Margin	Share	Margin
Sales	1 243 141		977 055	
Poland	371 090	29.9%	337 931	34.6%
Czech Republic	136 764	11.0%	117 392	12.0%
Hungary	69 869	5.6%	50 215	5.1%
Other CE	39 065	3.1%	30 688	3.1%
Total CE	616 788	49.6%	536 226	54.9%
Russia	149 632	12.0%	115 948	11.9%
Spain	215 553	17.3%	195 646	20.0%
Germany	163 315	13.1%	52 990	5.4%
Other Western Europe	11 013	0.9%	5 101	0.5%
Western Europe	389 881	31.4%	253 737	26.0%
China	72 745	5.9%	59 196	6.1%
Unallocated	14 095	1.1%	11 948	1.2%
EBITDA	148 942	12.0%	127 157	13.0%
Poland	45 643	12.3%	44 470	13.2%
Czech Republic	26 552	19.4%	22 833	19.5%
Hungary	12 301	17.6%	7 325	14.6%
Other CE	7 658	19.6%	5 051	16.5%
Total CE	92 154	14.9%	79 679	14.9%
Russia	18 732	12.5%	14 600	12.6%
Spain	45 384	21.1%	37 487	19.2%
Germany	-5 305	-	-396	-
Other Western Europe	-2 172	-	-959	-
Western Europe	37 907	9.7%	36 132	14.2%
China	12 136	16.7%	4 933	8.3%
Unallocated	-11 987	-	-8 187	-
Adjusted EBITDA*	162 101	13.0%	139 690	14.3%
Poland	47 812	12.9%	45 641	13.5%
Czech Republic	27 323	20.0%	23 081	19.7%
Hungary	12 687	18.2%	7 535	15.0%
Other CE	8 128	20.8%	5 372	17.5%
Total CE	95 950	15.6%	81 629	15.2%
Russia	19 808	13.2%	16 077	13.9%
Spain	46 753	21.7%	38 652	19.8%
Germany	-5 304	-	1 772	3.3%
Other Western Europe	-2 105	-	-958	-
Western Europe	39 344	10.1%	39 466	15.6%
China	12 997	17.9%	6 108	10.3%
Unallocated	-5 998	-	-3 590	-
EBIT	62 044	5.0%	54 788	5.7%
Poland	19 214	5.2%	19 156	5.7%
Czech Republic	20 397	14.9%	16 342	13.9%
Hungary	7 338	10.5%	3 826	7.6%
Other CE	5 764	14.8%	2 010	6.5%
Total CE	52 713	8.5%	41 334	7.7%
Russia	5 908	3.9%	4 516	3.9%
Spain	32 097	14.9%	22 346	11.4%
Germany	-15 099	-	-2 976	-
Other Western Europe	-5 299	-	-1 528	-
Western Europe	11 699	3.0%	17 842	7.0%
China	4 030	5.5%	-797	-
Unallocated	-12 306	-	-8 107	-

[*] EBITDA adjusted by costs of new openings (start-up), costs of mergers and acquisitions (all material costs relating to professional services, connected with finalized merger or acquisition and directly related to the transaction), corrections in indirect taxes and the effect of SOP exercise method modification (difference in accounting cost of employee benefits accounted under cash settled versus equity settled option plan)

Q2 2017 consolidated P&L

[PLN '000]	Q2 2017	% of sales	Q2 2016	% of sales
Restaurant sales	1 167 546		913 440	
Franchise and other sales	75 595		63 615	
Total sales	1 243 141		977 055	
Company operated restaurant expenses:				
Food and material	-336 192	-27.0%	-275 700	-28.2%
Payroll and employee benefits	-284 679	-22.9%	-207 271	-21.2%
Royalties	-58 929	-4.7%	-45 522	-4.7%
Occupancy and other operating expenses	-359 207	-28.9%	-278 421	-28.5%
Franchise and other expenses	-47 668	-3.8%	-41 687	-4.3%
General and administrative (G&A) expenses	-99 521	-8.0%	-70 370	-7.2%
Impairment losses	-6 265	-0.5%	-7 502	-0.8%
Other income	11 364	0.9%	4 206	0.4%
Profit/(loss) from operations	62 044	5.0%	54 788	5.6%
EBITDA	148 942	12.0%	127 157	13.0%
Financial costs	-16 899	-1.4%	-11 399	-1.2%
Financial income	750	0.1%	618	0.1%
Income/(loss) from associates	46	0.0%	0	0.0%
Income tax expense	-11 722	-0.9%	-7 364	-0.8%
Profit for the period	34 219	2.8%	36 643	3.8%
Attributable to:				
Non controlling interest	1 161	0.1%	382	0.0%
Equity holders of the parent	33 058	2.7%	36 261	3.7%

H1 2017 consolidated P&L

[PLN '000]	Q2 2017	% of sales	Q2 2016	% of sales
Restaurant sales	2 250 342		1 713 170	
Franchise and other sales	140 199		122 106	
Total sales	2 390 541		1 835 276	
Company operated restaurant expenses:				
Food and material	-659 753	-27.6%	-523 723	-28.5%
Payroll and employee benefits	-560 663	-23.5%	-389 954	-21.2%
Royalties	-113 699	-4.8%	-84 090	-4.6%
Occupancy and other operating expenses	-696 554	-29.1%	-522 814	-28.5%
Franchise and other expenses	-87 913	-3.7%	-79 133	-4.3%
General and administrative (G&A) expenses	-180 715	-7.6%	-130 831	-7.1%
Impairment losses	-6 748	-0.3%	-6 948	-0.4%
Other income	17 611	0.7%	12 158	0.7%
Profit/(loss) from operations	102 107	4.3%	109 941	6.0%
EBITDA	266 013	11.1%	243 165	13.2%
Financial costs	-29 080	-1.2%	-21 597	-1.2%
Financial income	1 430	0.1%	1 071	0.1%
Income/(loss) from associates	0	0.0%	-11	0.0%
Income tax expense	-18 916	-0.8%	-14 242	-0.8%
Profit for the period	55 541	2.3%	75 162	4.1%
Attributable to:				
Non controlling interest	1 926	0.1%	-857	0.0%
Equity holders of the parent	53 615	2.2%	76 019	4.1%

Q2 2017 net profit and adjusted EBITDA reconciliation

[PLN '000]	Q2 2017	% of sales	Q2 2016	% of sales	Q2 vs Q2	% of change
Restaurant sales	1 167 546	93.9%	913 440	93.5%	254 106	27.8%
Franchise and other sales	75 595	6.1%	63 615	6.5%	11 980	18.8%
Total sales	1 243 141		977 055		266 086	27.2%
						0.0%
Net Profit for the period	34 219	2.8%	36 643	3.8%	-2 424	-6.6%
Adjusted Net Profit for the period	34 219	2.8%	36 643	3.8%	-2 424	-6.6%
+ Finance costs	16 899	1.4%	11 399	1.2%	5 500	48.2%
- Finance income	-750	-0.1%	-618	-0.1%	-132	21.4%
- Income/(loss) from associates	-46	0.0%	0	0.0%	-46	n/a
+ Income tax expense	11 722	0.9%	7 364	0.8%	4 358	59.2%
- Gain on discontinued operations	0	0.0%	0	0.0%	0	n/a
+ Depreciation and Amortisation	80 633	6.5%	64 867	6.6%	15 766	24.3%
+ Impairment losses	6 265	0.5%	7 502	0.8%	-1 237	-16.5%
EBITDA	148 942	12.0%	127 157	13.0%	21 785	17.1%
+ Start-up expenses*	7 170	0.6%	5 768	0.6%	1 402	24.3%
+ M&A related expenses**	1564	0.1%	2168	0.2%	-604	-27.9%
+ / - Effect of SOP exercise method modification***	4 425	0.4%	4 597	0.5%	-172	-3.7%
+ / - Indirect taxes adjustments****	0	0.0%	0	0.0%	0	n/a
Adjusted EBITDA	162 101	13.0%	139 690	14.3%	22 411	16.0%

* Start-Up expenses – all material operating expenses incurred in connection with new stores opening prior the opening.

** M&A expenses – all material expenses connected with successful acquisition covering professional services (legal, financial, other) directly connected with transaction.

*** Effect of SOP exercise method modification – a difference in accounting cost of employee benefits accounted under cash settled versus equity settled option plan

**** Indirect taxes - all material adjustments for indirect taxes reported in given period but concerning prior reporting periods resulting from tax fillings adjustments. Indirect taxes are mainly VAT, land tax and other EBITDA level taxes.

H1 2017 net profit and adjusted EBITDA reconciliation

[PLN '000]	H1 2017	% of sales	H1 2016	% of sales	H1 vs H1	% of change
Restaurant sales	2 250 342	94.1%	1 713 170	93.3%	537 172	31.4%
Franchise and other sales	140 199	5.9%	122 106	6.7%	18 093	14.8%
Total sales	2 390 541		1 835 276		555 265	30.3%
Net Profit for the period	55 541	2.3%	75 162	4.1%	-19 621	-26.1%
Adjusted Net Profit for the period	55 541	2.3%	75 162	4.1%	-19 621	-26.1%
+ Finance costs	29 080	1.2%	21 597	1.2%	7 483	34.6%
- Finance income	-1 430	-0.1%	-1 071	-0.1%	-359	33.5%
- Income/(loss) from associates	0	0.0%	11	0.0%	-11	-100.0%
+ Income tax expense	18 916	0.8%	14 242	0.8%	4 674	32.8%
- Gain on discontinued operations	0	0.0%	0	0.0%	0	n/a
+ Depreciation and Amortisation	157 158	6.6%	126 276	6.9%	30 882	24.5%
+ Impairment losses	6 748	0.3%	6 948	0.4%	-200	-2.9%
EBITDA	266 013	11.1%	243 165	13.2%	22 848	9.4%
+ Start-up expenses*	11 180	0.5%	8 661	0.5%	2 519	29.1%
+ M&A related expenses**	1564	0.1%	2168	0.1%	-604	-27.9%
+ / - Effect of SOP exercise method modification***	4 425	0.2%	4 597	0.3%	-172	-3.7%
+ / - Indirect taxes adjustments****	0	0.0%	-5 305	-0.3%	5 305	-100.0%
Adjusted EBITDA	283 182	11.8%	253 286	13.8%	29 896	11.8%

* Start-Up expenses – all material operating expenses incurred in connection with new stores opening prior the opening.

** M&A expenses – all material expenses connected with successful acquisition covering professional services (legal, financial, other) directly connected with transaction.

*** Effect of SOP exercise method modification – a difference in accounting cost of employee benefits accounted under cash settled versus equity settled option plan

**** Indirect taxes - all material adjustments for indirect taxes reported in given period but concerning prior reporting periods resulting from tax fillings adjustments. Indirect taxes are mainly VAT, land tax and other EBITDA level taxes.

AmRest portfolio

Countries	Brands	31.12.2006	31.12.2007	31.12.2008	31.12.2009	31.12.2010	31.12.2011	31.12.2012	31.12.2013	31.12.2014	31.12.2015	31.12.2016	31.03.2017	30.06.2017	14.09.2017
Poland		131	139	158	188	206	256	279	299	320	346	389	389	399	412
	KFC	79	85	94	110	121	150	163	179	191	206	222	222	223	225
	BK		4	9	17	19	27	28	27	32	33	36	36	36	37
	SBX				3	9	21	32	35	38	40	52	52	54	57
	PH	52	50	55	58	57	58	56	58	59	67	79	79	86	93
Czech		43	44	62	67	75	73	83	89	94	102	114	115	118	121
	KFC	43	44	53	55	58	56	62	65	68	71	78	79	80	81
	BK			1	2	5	5	7	7	7	7	8	8	8	9
	SBX			8	10	12	12	14	17	19	24	28	28	30	30
	PH							0	0	0	0	0	0	0	1
Hungary		17	22	22	22	21	29	34	38	42	49	66	66	69	69
	KFC	5	13	15	17	16	21	25	27	30	35	45	45	45	45
	SBX				3	6	7	9	10	12	16	16	16	16	17
PH	12	9	7	5	2	2	2	2	2	2	2	5	8	7	
Russia			40	54	51	50	55	66	77	101	109	123	124	128	132
	KFC		22	37	37	39	44	56	67	92	101	115	116	121	123
	PH		18	17	14	11	11	10	10	9	8	8	8	7	9
Bulgaria			1	4	4	5	5	6	5	6	11	11	11	11	12
	KFC		1	2	2	2	2	4	4	5	5	5	5	5	5
	BK			2	2	3	3	2	1	1	1	1	1	1	1
	SBx										5	5	5	5	6
Serbia			1	1	2	3	4	4	5	5	5	5	5	6	6
	KFC		1	1	2	3	4	4	5	5	5	5	5	6	6
Croatia							1	2	5	5	5	6	6	7	7
	KFC						1	2	5	5	5	6	6	7	7
Romania											19	28	28	30	31
	SBx										19	28	28	30	31
Slovakia												3	3	3	3
	SBx											3	3	3	3
US				104	103	103	103	1	6	4	1	0	0	0	0
	TAGE							1	5	3	0	0	0	0	0
	TAGF								1	1	0	0	0	0	0
	AB			104	103	103	103	0	0	0	0	0	0	0	0
Spain							152	168	178	190	216	245	248	253	259
	TAGE						35	47	53	57	65	73	73	74	74
	TAGF						85	89	94	101	115	129	131	134	137
	KFC						32	32	31	32	36	43	44	45	48
France							2	1	4	4	10	10	9	132	133
	TAGE						1	4	4	4	4	5	4	4	4
	TAGF						2	4	4	4	6	5	5	5	5
	PH E													7	7
	PH F													116	117
Germany								2	3	3	2	145	157	156	230
	SBx											143	140	139	138
	TAGE							2	3	3	2	2	2	2	2
	KFC												15	15	19
	PH E														3
PH F														68	
Portugal	TAGE													1	
China								12	18	22	29	36	38	43	44
	BF							10	11	17	25	32	33	39	40
	KABB							1	2	3	4	4	4	4	4
	ST							1	1	0	0	0	0	0	0
	TAGE							1	4	2	0	0	0	0	0
Total Amrest		191	247	405	437	463	680	658	729	796	904	1181	1199	1355	1460